

**CAR PARKING** MANAGEMENT STUDY

PART A – SUMMARY OF KEY FINDINGS AND RECOMMENDATIONS





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# 1 HORNSBY SHIRE KEY FINDINGS AND RECOMMENDATIONS

# 1.1 KEY FINDINGS

A summary of key findings for the Hornsby Shire is tabulated in Table 1.1.

Table 1.1 Summary of key findings for Hornsby Shire

Description of Information or Data	Findings
PARKING CONTEXT	
Overview	<ul> <li>Most of the Shire's parking is free and unrestricted</li> <li>Long term, medium term and short-term parking demand is high in key precincts.</li> </ul>
Strategic Planning Context	<ul> <li>Reduce private vehicle use</li> <li>Increase alternate travel modes</li> <li>Reduce excessive vehicle kilometres travelled</li> <li>User pays for parking.</li> </ul>
REVIEW OF BACKGROUND INFORMATION	
Hornsby Station Intercept Surveys (Austraffic, 2010)	<ul> <li>83.6% of respondents travelled more than 3 days each week from Hornsby train station.</li> <li>Car drivers accounted for 12.3% of travel mode to Hornsby train station.</li> <li>40.8% of respondents used public transport (bus and train) as their travel mode to Hornsby train station.</li> <li>Walking accounted for 33.1% of travel mode to Hornsby train station.</li> </ul>
Hornsby Shire Town Centre Parking Surveys	<ul> <li>The data collected from these surveys is more than three years old (conducted by Hornsby Shire Council in 2010) and is no longer reflective of the parking issues these precincts face.</li> </ul>
Hornsby Integrated Land Use and Transport Strategy	<ul> <li>'Parking is a critical part of an integrated transport system. It has a significant influence on car use in that, if parking is not available at the destination, car use is minimised. The aim of a parking policy is to balance the supply of, and demand for, parking spaces with the objective of minimising additional traffic generation through restraining car use, while ensuring the economic viability of each centre is maintained'.</li> <li>Various unrestricted on-street parking bays should be considered for progressive conversion to three- and four-hour parking.</li> <li>On-street unrestricted parking bays adjacent to auto repair shops and other light industries should be time restricted, however permits and/or vouchers may be issued to allow continued business use of these bays.</li> <li>Introduce paid parking (first hour free) at the Council car park on the corner of Burdett Street and George Street. Trial paid parking for on-street parking bays on George Street, Linda Street, Hunter Street, Albert Street and Florence Street. Extend the coverage of the on-street paid parking scheme (if successful) to all on-street bays within 400 m of the station.</li> <li>Future developments must provide sufficient parking in alignment with code requirements, including Section 94 contributions (S711/S12 funding). Retain Council car parks for future expansion, for the purpose of Section 94 contributions.</li> <li>Do not provide additional parking bays for commuters.</li> <li>Long-stay paid parking should be implemented at Alexandria Parade, Romsey Street and Orara Street.</li> <li>4P parking should be implemented at Waitara Avenue, Park Street and Balmoral Street (south of Park Lane), 3P along eastern side of Waitara Avenue, between Edgeworth David Avenue and Park Lane, to accommodate short term parking for upgraded Waitara Oval and new PCYC centre, 10 additional 2P bays along Derby Road to accommodate visitors to Hornsby Hospital and 6 1/2Pbays along western side of Hunter Lane, north of Burdett Street, to accommodate</li></ul>
Parking User Types	<ul> <li>Rail travellers including commuters, part time workers, college and university students</li> <li>Long stay – local employees</li> <li>Short to Medium stay – visitors, shoppers and part time employees</li> <li>Loading/drop-off/pick-up</li> <li>M2 bus service commuters.</li> </ul>

Description of Information or Data	Findings Findings
Demographics – Population Trends (2011-2016)	Between 2011 and 2016 the population of the Shire Increased by 10-12% in Waitara and Hornsby Increased by 2-6% in Berowra, Beecroft, Pennant Hills, Thornleigh, Normanhurst and Galston Remained the same in Cherrybrook. Decreased by 3-9% in Brooklyn, Cheltenham and Asquith Decreased by 42% in Berowra Waters.
Demographics - Travel Modes (2011-2016)	<ul> <li>Between 2011 and 2016 the car usage in the Shire</li> <li>Decreased in most precincts by 1-8%</li> <li>Increased in Hornsby, Berowra, Asquith and Galston by 1-3%.</li> </ul> Between 2011 and 2016 other travel modes usage in the Shire
	<ul> <li>Increased by 10-30% in all precincts except for Galston</li> <li>Decreased in Galston by -2%.</li> </ul>
EXISTING PARKING CONDITIONS	
Key Parking Issues from the Community	<ul> <li>Local residents objecting to all day parking on their street</li> <li>Residents complaining of parking occurring too close to their driveway</li> <li>Residents requesting preferential parking at rail stations</li> <li>Local employees seeking all day parking near centres</li> <li>Business people wishing to park, load/unload near their business premises</li> <li>Train and bus commuters seeking all day parking near existing train and bus stations</li> <li>Parking management on Franklin Road and Robert Road, Cherrybrook to deter commuter parking generated by the North West Metro.</li> <li>Hawkesbury River residents seeking all day or multi day parking and Brooklyn visitors requiring shorter stay parking</li> <li>Berowra Waters River residents seeking all day or multi day parking and visitors requiring shorter stay parking</li> </ul>
REVIEW OF PARKING MANAGEMENT PRACTICES	
Employee Parking	<ul> <li>All commercial and industrial developments in Hornsby LGA are required to provide adequate parking for employees and visitors.</li> <li>This requirement is contributing to traffic congestion and encourages private vehicle use.</li> </ul>
Rail Commuter Parking	<ul> <li>14 rail stations within Hornsby LGA with limited Transport for NSW provided off-street parking</li> <li>Council adopts the position that rail commuter parking is a State Government issue</li> <li>Overflow rail commuters park in the surrounding streets causing congestion on local streets</li> </ul>
Permit Parking	<ul> <li>No current permit parking schemes in Hornsby LGA</li> <li>There are a range of permit parking schemes available to help with parking issues including: Business, Commuter, Resident's Visitor, Special Event and Declared Organisation Parking Permits.</li> <li>Eligibility and benefits of these schemes need to be managed with the impact on the road network in mind.</li> </ul>
Parking Time Limits	<ul> <li>Streets in Hornsby LGA's town centres have limited time restrictions for on-street parking</li> <li>There are limited short and medium stay time restrictions, allowing long stay parkers the priority parking.</li> </ul>
FUTURE PARKING DEMAND REQUIREMENTS	
Resumption of TAFE Car Park by TfNSW	Council is working with TfNSW as part of the Hornsby Town Centre Review to identify the best use of this land in the future
Hornsby Hospital Expansion	<ul> <li>The Hornsby Hospital car park was initially free of charge, however, past fees increased the potential for parking overspill into surrounding residential areas as people sought free parking alternatives. Presently, the completion of a new multi-storey paid car park has changed this parking situation with more people parking within this facility.</li> </ul>
Hornsby Park	<ul> <li>The Masterplan for the Hornsby Park revitalisation project is yet to be completed and details of specific components and the parking requirements are not available.</li> </ul>

Description of Information or Data	Findings
Hornsby Town Centre Review	<ul> <li>Council is aiming to revitalise the Hornsby Town Centre to create a liveable, green and accessible centre that enhances life for the community.</li> </ul>
Hornsby RSL Club Planning Proposal	<ul> <li>The planning proposal for redevelopment of Hornsby RSL incorporating the three locations along William Street, Ashley Lane, High Street and Webb Avenue has been placed on hold and is forming part of the Hornsby Town Centre Review.</li> </ul>
Potential Sites for Construction of Public Car Parking	<ul> <li>There are limited sites within the town centres for construction of public parking facilities and these are not recommended as they encourage private vehicle use and cause town centre traffic congestion.</li> <li>Any public parking construction is to be constructed on the fringe of the town centre.</li> </ul>
Parking Contributions	<ul> <li>Pay Parking is currently only available in Fagan Park and at the Hornsby Aquatic Centre</li> <li>Pay parking is viewed upon favourably as a parking management and control measure for Hornsby.</li> </ul>
PARKING MANAGEMENT APPROACH	
Traditional Approach to Parking	<ul> <li>During the past 15 years there has been an increasing trend towards more efficient use of existing transport infrastructure as an alternative to expanding roads and parking facilities. The approach increasingly being used is known as travel demand management.</li> </ul>
Changing Approach for Managing Car Parking	<ul> <li>Under a new 'demand management' approach, parking facilities should be used more efficiently.</li> <li>The challenge for the Shire is to find a balance between adequate parking supply and demand to ensure the long-term vitality of the Town Centres and the environmental, social and economic necessity towards more efficient use of infrastructure.</li> <li>Controlling parking demand is the counterbalance to the management of parking supply, but it is far easier, more flexible and less expensive to make better use of existing parking capacity than to create additional parking. This change in approach to the strategic management of parking has been termed a paradigm shift and is being increasingly applied in urban areas where sustainability is a major objective.</li> </ul>
People Access	The promotion of increased active access such as convenient cycle ways and walkways
Driver Priorities	<ul> <li>Following the decision to drive to their destination, drivers will choose where they park based on four major factors: cost of parking; location of parking; time of day; availability of parking.</li> </ul>
Efficient and Effective Alternatives to Car Access	<ul> <li>Unfortunately, the Council does not control the provision of bus services and public transport however Council can lobby the New South Wales State Government to provide more convenient and frequent public transport services.</li> </ul>
Transport Mode Shift	<ul> <li>The need for better pedestrian paths, bicycle paths and quality end-of-trip bicycle facilities need to be considered in support of sustainable transport initiatives. As technology further evolves and user acceptance grows, passengers can be transported to and from a destination without the vehicle needing to park in between.</li> </ul>
Commuter Parking	<ul> <li>Commuter parking tends to be of lesser value to town centres and should ideally be supplied on the periphery of town centres in large-scale parking structures priced to support all-day parking.</li> </ul>
Special Events	<ul> <li>Council does not have a special event parking strategy or measures in place to manage the impact of special event increased parking demand.</li> </ul>
Tourist Destinations	<ul> <li>Any parking time restrictions or charges introduced should have the flexibility to change to meet seasonal demand. Following the parking utilisation surveys conducted in these areas, the introduction of time-restricted parking in Brooklyn and Berowra Waters may be warranted.</li> </ul>
Free Parking	<ul> <li>Owners of private vehicles are expected to cover the costs associated with owning and operating a car and constructing and maintaining road infrastructure; however, in most instances, the costs associated with vehicle storage, e.g. parking, may not be charged directly to users.</li> </ul>
Parker User Groups	<ul> <li>To enable equitable sharing of parking resources, it is necessary to identify all the different parking user groups and prepare a parking hierarchy.</li> </ul>
PARKING MANAGEMENT TOOLS AND OPTIONS	

Description of Information or Data	Findings
Street Parking Plan	<ul> <li>A street parking plan provides a consistent approach to parking management based on parking occupancy thresholds. Each threshold has a different degree or severity for parking controls. For areas that reach more than 85% occupancy, controls promote mode shift to alternative transport thereby promoting sustainability. The plan provides a flexible approach to parking management, enabling parking controls to adapt to the dynamic and transforming nature of communities and places.</li> </ul>
Parking Controls	Parking controls should support the viable operation of the adjacent land-use and user needs.
Commercial and Mixed-Use Areas	<ul> <li>Parking controls in streets dominated by retail and commercial frontages will aim to support the viability and efficient operation of local businesses. The parking controls will encourage street parking turnover and encourage use of off-street parking facilities whilst providing sufficient time for visitors to access services and amenities.</li> </ul>
Residential Areas	<ul> <li>Parking controls in residential areas aim to balance the parking needs of residents with the needs of all households who require street space for visitors, family, care workers and tradespeople. Parking spaces are to be prioritised for residents in streets near to shops and businesses where there is a high visitor demand for parking.</li> </ul>
Parking Management Improvement Plan	<ul> <li>Successful parking management increases the availability of parking for competing users of the road space (cars, public transport and bike infrastructure) who need or value it most in a given situation.</li> </ul>
Pay Parking	<ul> <li>Best practice considers the introduction of pay parking when average peak-hour demand exceeds 85%. The survey results revealed many of Council's high demand parking areas are well above the 85% benchmark. Regardless of the emotion often surrounding the introduction of pay parking, there is little doubt that it represents an efficient and effective means to manage on and off-street parking demand and encourage turnover of bays.</li> <li>Pay Parking should also be investigated for recreational areas such as Crosslands Reserve. This site is similar to nearby NPWS facilities such as Bobbin Head which has pay and display.</li> </ul>
Compliance	<ul> <li>The effectiveness, benefits and impacts of pay parking are directly linked to compliance. An average occupancy initially recorded as 85% may well be only 75% when more effective enforcement is introduced.</li> </ul>
Car Share and Car Pooling	<ul> <li>A car share scheme is currently available within Hornsby with 5 vehicles at two locations.</li> <li>Car pooling and even van pooling can have preferential parking provided to encourage its success.</li> </ul>
Rates on Parking Provisions	<ul> <li>To limit private vehicle use Council should review the Hornsby Development Control Plan with a view to implementing a cap on provision of employee parking, particularly for commercial developments within 500 metres of major town centres.</li> </ul>
Travel/Green Plan	<ul> <li>All new development applications for commercial premises should be required to provide a detailed Travel Plan/Green Plan.</li> <li>Development bonuses should be provided by Council for the development of an employee travel plan/green plan.</li> </ul>
Education	<ul> <li>An upgraded and on-going campaign of communication on the unsustainability of current parking practices is recommended.</li> </ul>
Enforcement and Compliance	<ul> <li>For most of the on-street parking in the Shire, the current process of monitoring compliance is highly inefficient.         The benefit of more efficient and simplified parking enforcement is the creation of additional capacity, an improvement in the turnover of on-street parking bays, and the encouragement of better utilisation.     </li> </ul>
Technology	<ul> <li>Smart Parking technology is ultimately not only about driving up productivity and service, but also demonstrating a long-term greener value to customers. In addition, improved parking technologies will also improve enforcement within the area and subsequently increase compliance.</li> </ul>

Description of Information or Data	Findings
Wayfinding	<ul> <li>A coherent wayfinding system is a cost-effective means to reduce searching time for bays and unnecessary circulation of cars, while also encouraging better utilisation. Predictable, consistent and authoritative public information is the key to building confidence.</li> </ul>
Parking and Access Data and Information	<ul> <li>The provision of better information about on- and off-street parking availability combined with signage indicating pedestrian walking times to major destinations can increase utilisation of all available facilities.</li> </ul>
Shared Parking	<ul> <li>Efficient sharing of bays can allow the number of parking bays required to service demand to be reduced significantly.</li> </ul>
Remote Parking	Remote parking can free up quantities of parking for short-stay visitors to the Town Centres.
Parking Control and Management Plan	A Parking Control and Management Plan (PCMP) places the onus on the developer to consider the proposed practical plans to manage and control the parking on site in order to comply with the planning conditions.
RECOMMENDED PARKING RATES AND CASH-IN-LIEU CONTRIBUTIONS	
DCP	<ul> <li>The required parking rates for Hornsby increase when the location of the development exceeds an 800 m radius from a railway station.</li> </ul>
ILUTS	<ul> <li>The stated intention of Council's ILUTS is to balance the supply of and demand for parking spaces with the objective of minimising additional traffic generation through restraining car use, while ensuring the economic viability of each centre is maintained.</li> </ul>
Other LGA's	<ul> <li>When comparing the business or office premises parking requirements with five other LGA's, Willoughby Council has almost half the required rates of Hornsby Shire. Hornsby Shire has either the same or lower parking requirements than the Hills, Ku-ring-gai, Ryde and Northern Beaches LGA's.</li> <li>The LGA's of Willoughby, Ku-ring-gai and Hills also apply increasing parking rates to some types of developments as the location of the development becomes more remote from a railway station or town centre. All LGA's, including Hornsby implement minimum parking rates.</li> </ul>
Minimum Parking Ratios	<ul> <li>To a large extent, minimum parking ratios are a historical by-product of plentiful and inexpensive land and a lack of convenient payment technologies.</li> </ul>
Maximum Parking Ratios	Maximum parking ratios should be implemented to limit the oversupply of parking in the town centres.
Cash-In-Lieu	<ul> <li>Cash-in-lieu is particularly beneficial when parking needs to be limited and should be considered as a tool or option for managing future parking demands.</li> </ul>
Current Status	<ul> <li>Due to the current commercial development trends in Hornsby Town Centre, the additional public car parking that is to be funded from developer contributions is likely to be received at a slow rate over a protracted period of time, possibly over the next 20-30 years.</li> </ul>
Use of Funds	<ul> <li>Limiting the use of cash-in-lieu generated funds to provide public parking is restrictive and assumes that additional parking is both necessary and desirable. In view of the importance of integrating transport policy and management and the competition for limited funding, it is clearly desirable that the funds raised be available for transport purposes in general. This should include services and infrastructure, such as funding a shuttle bus to serve the commercial centres.</li> </ul>
SMART TECHNOLOGY	
Car Sharing	<ul> <li>The introduction of car sharing schemes in the Shire (short term – next 18 months) will reduce private vehicle use, traffic congestion as well as the demand for on-street parking.</li> </ul>

Description of Information or Data	Findings
Driverless Vehicles	<ul> <li>The introduction of driverless cars, combined with changing transport trends by Australians, will bring substantial changes to the parking ecosystem within the longer term (next 5–10 years).</li> <li>Car parks will therefore need to modernise to feature charging stations and become connected environments with internet access.</li> <li>It is thought that smarter cars will result in smaller parking spaces, with less development costs associated with parking. As technology advances and more cities begin to adapt, the shift may lead more and more local governments to begin to figure out how to repurpose empty parking areas, or start moving car parks to the edge of town, given that autonomous vehicles will eventually be able to valet themselves.</li> </ul>
Autonomous Vehicles	<ul> <li>The advent of autonomous vehicles may have significant implications for parking, including with regards to its size and location.</li> </ul>
Electric Vehicles	<ul> <li>There will be a requirement in the short to medium term for designated electric vehicle on-street charging bays in the Shire.</li> </ul>
Cooperative Intelligent Transport Systems	<ul> <li>Cooperative Intelligent Transport Systems will improve the safety of both pedestrians and drivers in the on- street parking environment in the short term (next 18 months).</li> </ul>
Mobility as A Service	<ul> <li>The emergence of Mobility-as-a Service throughout the city of Sydney is a clear indicator that commuters will increasingly favour a pick-up and drop-off service, which will reduce demand for multiple parking options, and allow those spaces to be repurposed for other uses. An example study can be found at https://www.sciencedirect.com/science/article/pii/S0965856418311376</li> </ul>
LATEST AND EMERGING TECHNOLOGY	
Smart Parking Approach	<ul> <li>For the Shire to be smart, liveable and sustainable in the future, the Council should adopt a Smart Parking approach to parking.</li> </ul>
Case Studies	Many local governments are installing and using smart technologies to assist in the management of parking.
Vision for Smart Parking Technology	<ul> <li>Cash payments are decreasing with the move towards more convenient cashless payment increasing. A wide range of payment options will be available for drivers. Besides pay and display machines, there will be credit and debit card-accepting terminals, online booking options and payment via smart phone.</li> <li>Real-time information on the location and availability of vacant bays will be available in several formats including wayfinding signage, parking guidance systems, variable message signs, apps and in-car information. Importantly, drivers deciding to travel to the town centre will be aware of various options to park, whether they be off-street, on-street or in unmetered areas.</li> <li>Smart Parking will significantly improve customer service by offering better guidance, quicker location of bays and more convenient methods of payment, increased efficiency in the use of parking bays.</li> <li>Council will still require officers to undertake enforcement, however, there will be far less time spent on implementation of the process. Compliance will be measured using in-ground sensors or CCTV analytics and vehicle-mounted LPR.</li> </ul>

#### 1.2 RECOMMENDATIONS

The following tables list all of the recommendations and provide a prioritised action plan as **Urgent (U)** – within 18 months, **Necessary (N)** – within 5 years and **Desirable (D)** – within 10 years.

Any recommendations that involve the consent of a third party such as Transport for New South Wales or State Rail should be included in discussions of changes before any changes are committed to action. This will allow an effective solution to be developed with all parties' requirements to be met at an early stage of the process.

#### **POLICY**

Policy/Strategy			Recommenda	ition					
Manage Parking as an Asset	Council is to optimise	e the use of existing parki	ng resources before b	ouilding new faciliti	es.	U			
		nplement a hierarchy of p chy of parker user groups							
	Priority	Central Town C On-street	entre Parking Off-street	Outside Tov On-street	vn Centre Parking Off-street				
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	holders	Public transport	Long-stay/ commuter, Facility user				
		Loading	Short to medium-stay	Residents	Short to medium-stay				
		Public transport	Drop-off/pick-up	Short to medium- stay	Drop-off/pick-up				
I Commenter of		Drop-off/pick-up	Loading	Disability permit holders	Park and Ride				
Hierarchy of Parking		Short to medium-stay	Motorcycle/scooter	Loading	Residents,	U			
·	<b>V</b>	Motorcycle/scooter & cyclists	ong-stay/commuter & residents	Long-stay/ commuter	Motorcycle/scooter				
	Lowest	Disability permit holders (where appropriate off-street parking has been provided)	·	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders & loading & cyclists				
	Not allowed in this	Long-stay/commuter	Public transport		Public transport				
	zone	Residents							
	plays in the overall	-	llows for different prio		on that the particular road ne neighbourhood dependi	ng			
Evidence Based Approach	It is recommended an evidence-based approach is used to develop a framework for consistent and transparent decision-making to promote the efficient, fair and equitable use of available street parking to where and when pricing and time restrictions need to be introduced.  This will require undertaking parking surveys to establish parking demands and availability during these periods as well as measuring parking occupancy, turnover and compliance to the existing controls.								
User Information	Information for parki	ng in all precincts should	be provided on the int	ernet, with pricing	, time restrictions, locations me wasted in searching for				
Time Restricted Parking		restrictions should be alter eximise the availability of		provide consisten	t and appropriate parking	U			

Policy/Strategy	Recommendation	
Parking Control and Management Plan	Council should require a parking control and management plan (PCMP), to be provided by developers, together with their building application as part of the development assessment process for all developments requiring more than five spaces. Reference to the PCMP should be included in the parking policy, together with penalties for non-compliance.	U
	The introduction of RPPS (residential parking permit scheme) is not recommended at this stage as it will encourage car ownership and lead to increased congestion and the overwhelming majority of residences have adequate off-street parking. It has been recommended that tighter parking controls be implemented to manage on-street parking affected by long-stay parker overspill.	
Residential Parking	It is recommended that timed parking restrictions be extended and tighter parking controls be implemented to manage on-street parking affected by long-stay parker overspill. The following specific measures are recommended:  Short term  Review the 'No Parking Restrictions' that were recently installed in several streets surrounding the Cherrybrook Metro Precinct and remove the subject restrictions to allow all day parking.  Progressively increase the supply of short-stay parking spaces in major centres inclusive of Waitara, Hornsby Town Centre and Hornsby Hospital to increase parking space turnover.  Investigate options and viability of introducing parking vouchers or a parking token system for local residents in areas where the demand for on-street parking exceeds supply.  Continue to work with car share providers and consider introducing the car share scheme in all major activity centres inclusive of Waitara, Hornsby Hospital, Hornsby Town Centre, Berowra and	U
	<ul> <li>Cherrybrook Metro precincts.</li> <li>Undertake a targeted community campaign to educate residents about sustainable travel options and the general cost of car parking to the community.</li> <li>Short to medium term</li> <li>Review the requirements for a Resident Parking Scheme in 12 – 24 months in key precinct areas inclusive of Cherrybrook Metro, Waitara, Hornsby Hospital and Hornsby Town Centre precincts.</li> <li>Consider implementing a two stage Resident Parking Permit trial (Stage 1) for 12 – 24 months concurrent with Pay Parking (Stage 2) around Hornsby Hospital Precinct and certain areas of Waitara subject to the outcome of community consultation.</li> </ul>	
Special Events and Sporting Precincts	Council should undertake a detailed analysis of all on-street and off-street parking during special event periods and at highly patronised sporting facilities. As part of the special events approval procedure, Council is to request an Event Parking Plan from the organisers which will include an appropriate communication plan for educating visitors to the festivals.  Special event parking permits may be issued to residents or businesses that are affected by special event traffic managements such as major sporting events in the area or cultural festivals. They may also be issued as an annual permit for areas where there are a large number of special events, such as sporting precincts.	U
Parking Ratios	Regulations relating to the provision of parking are to include measures to maximise the use of all non-resident parking for the public as shared parking, and the expansion of time limited and pay for parking to encourage turnover (churn) of bays.  A detailed floor space survey is to be undertaken and the existing parking rates re-evaluated against future growth estimates can be used to determine appropriate rates for Hornsby Town Centre.  In order to achieve an appropriate level of parking supply in some precincts, mandatory maximum and minimum parking requirements will be necessary. A maximum is to be set on the total supply of parking in the central core precinct.  It is recommended, subject to community consultation, the existing 1 per 48sqm. GFA within a radius of 800m of a	U
	railway station minimum parking requirement for business and office premises be implemented as a maximum requirement and a minimum requirement of 1 per 60sqm GFA be introduced. Similarly, the parking requirement for shops should be amended to be 1 per 29 sqm GFA maximum and 1 per 35 sqm GFA minimum. It is further recommended the radius be reduced to 800m of a railway station.  Those developers willing to incorporate car share schemes in a development could receive special dispensation on a case by case basis, however this would have to be investigated further.	
Cash-in-Lieu	The cash-in-lieu fee for all projects is charged, but with a regular adjustment to the fee.  Rather than applying CPI increases and given the increase in land values within the LGA, the cash-in-lieu fee is to be based on a formula which considers the land value for each commercial centre set by the Council every 2 years and the cost of construction.  Property owners/developers complying with the criteria shall make payments in lieu of providing a proportion of required on-site parking.	U

Policy/Strategy	Recommendation Commendation	
Encourage Unbundled Parking	Income received as parking cash-in-lieu be allocated to a special fund for accessibility improvements including:  A shuttle bus service in the council.  Security lights and improved pathways to access parking area.  Cycle paths and other cycling support facilities.  Ensure that there is an effective record-keeping process to manage cash-in-lieu contributions. This system would track payments by developers, current land and construction costs, infrastructure works and planning. Maintaining a transparent process of cash-in-lieu through which developers can see direct value will assist in achieving both mandatory and voluntary contributions.  It is recommended that Council talk to the proprietors of adjacent shops and businesses to propose they unbundle their parking and share a larger area of parking between a group of shops and businesses.  This will provide more availability of spaces for customers and clients. It creates a more cohesive parking area rather than segregated areas where drivers need to check each bay to determine if the bay is reserved for a business.	U
Public Transport Services	Council should lobby the State Government for more bus services to be provided from the surrounding suburbs and stopping at the bus interchanges and near the train stations in the town centres. More bus services will reduce the need for parking supply in the town centres.  This effort from Council should be communicated to the residents so that they know Council is trying to provide alternative transportation options in the Shire.	U
Education	An education program needs to be aimed at all stakeholders including planners, developers, designers, retailers, tenants, elected officials and council officers, business and community groups, students, residents, visitors, commuters, and the general public. Education and appreciation of the unsustainability of current parking demand should be available and regularly communicated in the Council's publications.  The community need to understand that:  Drivers cannot expect unlimited parking close to their destination.  Unlimited supply has environmental, social and economic drawbacks.  Parking needs to be sustainable.  There is a cost for the provision of parking.  Parking users need to help to share the cost of parking infrastructure equitably.  Net surplus from parking services are to be reinvested into improving access and transport infrastructure	U
Integrated Transport Strategy	It is important to acknowledge that a parking management plan forms part of an integrated transport strategy which may also incorporate:  Road safety plan Green travel plan Travel demand management plan Active transport plan Local area traffic management plans Specific parking management plans	U
Strategy and Actions	Council is to explore opportunities to maximise the use of existing supply, including the application of technology to provide information, shared parking arrangements, the use of loading-zones outside of business hours, and promotion by the Council of all off-street public parking facilities. When these are available to the public, the focus is to be on maximising the use of all existing parking resources to the greatest extent possible.  The parking study for the Shire is to be identified and coordinated with an integrated transport strategy. The strategy is to incorporate five sustainable parking principles:  Focus on people movement rather than vehicle access.  Provide efficient and effective alternatives to car access.  Parking policy and strategy must support sustainable transport.  The appropriate amount of parking for a centre will be well below the unconstrained demand for parking. The provision of parking requires a demand management, not a demand satisfaction approach.	N
Parking	It is recommended on-street pay parking be introduced in the short to medium term. On-street parking must be priced as a premium product to encourage long-stay stays to off-street and more remote facilities. As long as on-street parking is cheaper than off-street parking, drivers will not be discouraged from cruising the street looking for a bay.	N

Policy/Strategy	Recommendation	
Allocate Pay Parking Revenue	Revenue received from pay parking should be written into policy to be exclusively used for maintenance and upgrade of parking equipment and facilities, the improvement of active transport between centres of high activity and peripheral parking, pedestrian and cyclist facilities as well as shared transport services generally within Hornsby Shire. Providing community accessibility through the improvement and expansion of cyclist and pedestrian facilities using parking revenue shows residents that they benefit from the implementation of pay parking. This information should be communicated to residents as part of the communication regarding the introduction to pay parking. At specific locations that may be considered destination parking, funds could also be hypothecated towards specific locations and improvements as part of a broader economic development approach.	N
Commuter Parking	It is recommended that commuter parking be provided primarily on or accessed via major approach roads on the boundaries of the town centres, to minimise the impact of commuter parking and commuter traffic on the operation of the internal road network. It should not be Council's responsibility to provide commuter parking.  In many ways, the provision of commuter parking should not be a priority for Council when considering the appropriate use of parking infrastructure in a central activity area. The priority should be for Council to encourage visitation by maintaining a sufficient inventory of short stay parking. This will instil confidence in the minds of all visitors in believing it is 'easy' to park near their final destination within the precinct. This will in turn inevitably encourage future business investment. Accordingly, it is further recommended that Council do not directly increase the commuter parking inventory within the Hornsby LGA. Rather, Council should lobby TfNSW to provide appropriate commuter parking supply commensurate with current and forecast levels of demand in locations that support the success of the relevant centre.	N
	Additionally, it is noted TfNSW have commenced a pilot scheme to introduce access control in commuter car parks. Non-commuters will be discouraged by the implementation of parking fees and transport mode shift will be encouraged. With this in mind, Council should consider the potential future impacts on shopkeepers and staff currently using the commuter car parks in the Hornsby Town Centre and Waitara study area precincts.	
On Demand Shuttle Bus	The New South Wales Government is currently trialling an on-demand shuttle bus service. It is recommended Council liaise with the state government and undertake comparative surveys to identify the impacts of this service on parking. This service will significantly reduce the high demand for commuter parking whilst reducing travel time for commuters.	N
Car Share	The Council needs to continue to review their policy regarding car share vehicles and the installation of dedicated parking (pods) for these vehicles to reflect changes in residents' perception of this policy and developments within its management. The usage of car share vehicles is to be carefully monitored and the allocation of bays revised where necessary.	N
Driverless and Electric Vehicles	Council needs to closely monitor the development of autonomous vehicles and consumer take up of electric vehicles.  Car parks will need to modernise to feature charging stations and become connected environments with internet access. The requirement for parking in activity centres will reduce and Council will need to consider the repurposing of unused parking areas. The introduction of autonomous vehicles in car share schemes will accelerate the necessity for Council action.	D
Travel Demand Management	The future plans for the Shire must contain recommendations not only to curtail the supply of additional parking, but also to manage parking to constrain demand.	D
Transport Mode Shift	The existing public realm for pedestrians, cyclists and public transport users' needs to be significantly improved during the next decade to encourage transport mode shift. Better pedestrian paths, dedicated bicycle routes and quality end-of-trip bicycle facilities need to be considered in support of sustainable transport initiatives.  The Shire needs to prioritise access for pedestrians, cyclists, public transport users and people with disabilities, and make the most of public transport infrastructure, balanced with the needs of the road network, including the need to minimise congestion. Additionally, educational and media campaigns should be undertaken to inform parkers of the advantages of using sustainable transport options.	D

# INFRASTRUCTURE/TECHNOLOGY

-	Item	Recommendation	
2.2	Improved	Wayfinding signage in all town centres should be introduced or reviewed and improved to guide drivers to the off- street car parks. This signage would be best placed along the main roads leading into the town centres. The signs should indicate if the parking is short, medium or long-term parking. Directing drivers to available off-street parking ensures premium on-street parking is available for short term parkers. Clear, concise parking wayfinding signage assists drivers to find parking more efficiently, reducing the circulation of vehicles in the town centres.	
2.2	Wayfinding and Smart Technology	Council owned and maintained off-street car parks should be clearly and consistently signed for drivers on the approach to the entrances to these car parks.	U
		In some of the town centres smart technology should be implemented. The real time information on the signs will show the number of available bays remaining in a car park and will help drivers to make early parking decisions before they turn off the main road into the town centre. This technology will involve the installation of parking technology at the entrances and exits of car parks to provide the real time information to the smart technology signs. This information should be available on the internet.	
-	New Technology	New technology be used to assist in enforcement including handheld enforcement devices and LPR surveillance which decrease the time taken to issue tickets and in return increase compliance with parking restrictions. This will discourage long term parkers from using the short- and medium-term car parks and allow bona fide users to find a parking space.	
	to Assist Enforcement	Consistent and regular enforcement is the best way to encourage good parking behaviour as drivers know that if they don't comply with the parking restrictions they will be fined. It should be used as a tool to encourage turnover, giving drivers equal parking opportunities.	U
		The effectiveness, benefits and impacts of pay parking are directly linked to compliance. An average occupancy initially recorded as 85% may well be only 75% when more effective enforcement is introduced	
_	Enhancing the	Accessibility for pedestrians requires enhancement in most precincts. It is recommended that Council provide designated pedestrian pathways, pedestrian crossings and pedestrian refuge islands where proposed in the specific precinct recommendations. This will improve connectivity with parking areas and improve pedestrian safety.	
	Pedestrian Experience and Safety	Provision of improved cycle connections may require removal and replacement of on-street parking to achieve efficient network connections especially in the context that most verges are 3.5m wide and do not easily accommodate min 2.5m wide cycle shareways after considering topographic constraints, pedestrian uses and street tree space requirements.	U
		The lighting in some of the town centres along pedestrian routes should be reviewed and improved to meet Australian Standards. This is of importance for pedestrian crossings and streets that have a high night-time pedestrian flow.	
-	Electric Vehicle Charging	Council should investigate the installation of charging facilities for electric vehicles on-street. This service should offer short term parking plus a fee for the provision of a rapid charge. Council should not provide long term electric vehicle charging facilities on-street.	U
		It is recommended, as part of a pilot scheme, two electric vehicle charging stations be installed in the Dural Lane, Dural Street and Aquatic off-street car parks as well as two on-street bays on each of Jersey Street and Hunter Street.	U
		Council should adopt a Smart Parking approach to parking.	
		Council needs to incorporate technology into its on-street parking policy to enable the provision of real-time data management. It should provide live-streamed wayfinding and bay availability to prospective users of the on-street parking.	
	Parking Management and	It is recommended LPR ticketless technology is employed to manage pay parking in both on-street and off-street parking. This will include the installation of Pay by Plate (PbP) parking machines, in-ground parking sensors and a mobile LPR system for enforcement.	
	Enforcement Technology	The PbP parking machines should accept payment by cash, credit/debit card and mobile phone APP. In accordance with RMS guidelines, less machines will need to be installed compared with Pay and Display (PnD) ticket machines as parkers will not be required to return to their vehicles from the machine to place a ticket on the dashboard. The mobile phone payment App should also be integrated to provide live streamed bay availability and guidance to drivers.	U
		Each on-street and off-street bay is to have an in-ground parking sensor installed. In-ground sensors will allow an enforcement officer to patrol once and to easily determine whether a vehicle has parked in excess of any restrictions. Smart parking technology will provide real-time information of available parking capacity in on-street and off-street car parks, statistical information on the use and turnover of all spaces and increase the turnover of available spaces due to reactive and targeted enforcement. The sensors and parking machines will provide	

Item	Recommendation	
	detailed demand data reporting and analytics which will negate the need for future utilisation surveys to be undertaken in the installed areas. Additionally, by agreement with RMS, trip origin data can be retrieved from the licence plate data.	
	Enforcement of both pay parking and time restricted parking areas is to be undertaken using a mobile LPR system. This will include on vehicle LPR cameras, licensed smart phones and associated hardware and software which will improve the efficiency of the parking officers by enabling more frequent patrols of the time restricted areas and targeted patrolling of the pay parking areas when integrated with the parking sensors.	
Technology Platform	<ul> <li>Implement a pilot parking guidance system in a particular precinct. This is to be integrated with all off-street parking in the precinct.</li> <li>Integrate the information of all on and off-street parking into a single integrated Council parking service.</li> <li>Provide a region wide PGS embracing wayfinding and space availability and linked to apps and website searching.</li> </ul>	N
Parking Sensors	Implement flexible, demand-based pricing structures for on- and off-street parking.  Install in-ground sensors or CCTV analytics in high demand streets	N

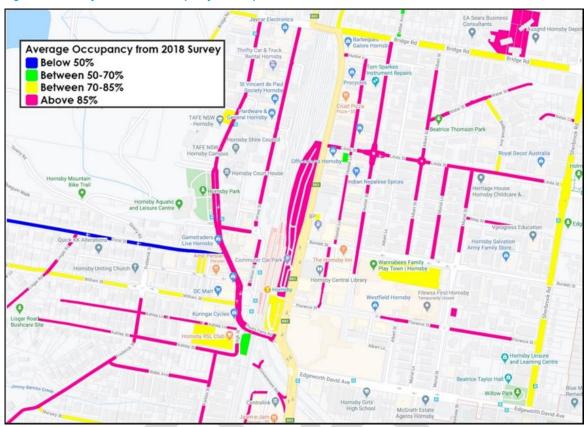
# **SURVEYS AND DATA COLLECTION**

1.2.3	Item	Recommendation	
_	Parking Ratios	It is recommended that a detailed floor space survey is undertaken, and the forecast of the flat parking rate be re-evaluated against future growth rates.	U
_	Parking Occupancy Surveys	Parking occupancy surveys shall be undertaken consistently at the same time each year not only as a snapshot of parking demand, but to assess how demand is changing. Surveys in high demand areas should be undertaken once every two years, and once every five years in areas of less demand. Surveys should measure occupancy, duration of stay and compliance with restrictions, and the results should identify peak time occupancy and average occupancy for each street.	N
_	Parking Sensor Data	The data obtained from parking sensors can be monitored to enable Council to make informed, evidence-based decisions on increasing time restricted parking or extending pay parking.	N
_	LPR Data	Data captured by the mobile LPR enforcement vehicles be used to obtain trip origin to assist in determining future planning and prioritising the development of parking infrastructure for constituent use.	D

# 2 PRECINCT KEY FINDINGS AND RECOMMENDATIONS

# 2.1 HORNSBY TOWN CENTRE

Figure 2.1 Hornsby Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	There are 7,049 parking bays located within the study area. Of these, 21% are time restricted and 79% unrestricted.  66% of parking supply is on-street, while 34% is off-street.  Peak occupancy on-street is 92% on a Thursday between 12 pm and 3pm, and, 90% on a Saturday with peak demand occurring at 11am as visitation to the precinct increases.  Peak occupancy off-street is 89% on a Thursday at 11am and 87% on a Saturday with peak demand occurring at 1pm.  The average length of stay off-street is 3.6 hours on a Thursday which indicates a large proportion of parkers are commuters or people employed in the CBD.  The restricted areas of on-street parking generate an average turnover of 6.9 cars during a typical weekday. The unrestricted areas of on-street parking generate an average turnover of 1.7 cars during a typical weekday. The unrestricted areas of on-street parking generate an average turnover of 1.7 cars during a typical weekday. The average length of stay off-street on a Saturday is 2.7 hours which is typical for a CBD area during the weekend. The following road segments yielded occupancy rates of higher than 85%:  Peats Ferry Road from High Street to Coronation Street.  Coronation Street.  Hunter Street south of Burdett Street.  Florence Street from Albert Street to Albert Lane southern side.  Station Street in place of existing 1/4P and 1/2P parking spaces.  Peats Ferry Road from Coronation Street to Jersey Lane.  Jersey Street from Coronation Street to Jersey Lane.  Dural Street from Peats Ferry Road to Frederick Street except for the current no parking zone.  William Street from Peats Ferry Road to Frederick Street.  Government Road except for existing P parking zone.  Hunter Lane from Burdett Street to George Street.  Hunter Street from Burdett Street to Linda Street.

Description of Information or Data	Findings
	Hunter Street from Linda Street to Bridge Road western side.
	Florence Street from Albert Street to Muriel Street.
	<ul> <li>Albert Street south of Florence Street eastern side.</li> </ul>
	•
SWOT Analysis	<ul> <li>The lighting in the Council car parks off Dural Street and Dural Lane is inconsistent across the car park with one section in complete darkness and another section very well-lit.</li> </ul>
	<ul> <li>Many residential streets were observed to be narrow which causes traffic congestion, such as Linda Street.</li> </ul>
	<ul> <li>Drivers stop in the no stopping zone in the cul-de-sac of Hunter Street to drop passengers off, despite the vacancy of the passenger drop off zone on entry to the cul-de-sac.</li> </ul>
	<ul> <li>The Dural Lane and Dural Street car parks are 3P parking and located within a short distance of Westfield Hornsby, where a 3-hour free parking limit applies. The parking fees at Westfield Hornsby are prohibitive for longer than 3 hours. As a result, drivers risk overstaying the 3P limit in the Dural Lane and Dural Street car parks.</li> </ul>
	<ul> <li>Pedestrian crossing facilities are well lit on Peats Ferry Road, Jersey Street and Station Street.</li> </ul>

		Re	ecommendations		
Hierarchy of Parking	Priority	Hornsby Town Centre Parking		Outside Hornsby Town Centre Parking	
		On-street	Off-street	On-street	Off-street
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, Facility user
		Loading/service vehicles	Short to medium-stay	Residents	Short to medium- stay
		Public transport (Including taxis)	Cyclists	Short to medium- stay	Drop-off/pick-up
		Drop-off/pick-up	Drop-off/pick-up	Disability permit holders	Park and Ride
		Short to medium- stay	Loading	Loading	Residents,
		Car share	Car share	Long-stay/ commuter	Motorcycle/scooter
		Motorcycle/scooter	Motorcycle/scooter	Drop-off/pick-up 8 motorcycle/ scooter & cyclists	
		Local Residents	long-stay visitors/workers/commute		
	Lowest		Cyclists	Lay-over zones	Disability permit holders & loading & cyclists
	Not allowed	Long-stay visitors/workers/commuter	Public transport		Public transport
	in this zone				
		to assist in enforcement includ nes, and, in return, increase c			surveillance which will
e 1P and 2P on-s	street parking a	reas should be line-marked to	ensure maximisation of	parking supply.	
		most frequented areas for pa			
		icles circling in search of park ns include Peats Ferry Road r			
et on the easter d Avenue trave mation should i	n side of the st lling west to pro ndicate the type	e long term on-street parking ation. Additional signs for the sovide drivers with time to decide of parking as long or short teng decisions before turning into	se two long term parking de which side of the trair erm and bay availability.	areas should be loc line to park long ter	ated on Edgeworth m. The real time supply
stall agnaiatant na	rking wayfindin	g signage is consistent and th	e location and size of th	a signs is claar. Tha	signs should provide

# Recommendations choose wisely regarding their parking needs. These should be located before key decision making intersections such as Peats Ferry Road and Bridge Road, Bridge Road and Jersey Street, Bridge Road and George Street, Edgeworth David Avenue and George Street. The Council Dural Street and Dural Lane off-street car parks should be clearly and consistently signed for drivers on the approach to the entrances. Information provided on the Council website should indicate the location, time limitations, fees and bay availability of the off-street car parks. A map of the off-street car parking locations should also be displayed. Similarly, a map of the streets included in the onstreet pay parking area for Hornsby be provided to allow drivers to decide on their parking destination prior to driving to Hornsby, preventing unnecessary circulating through the town centre streets. The presence of cyclists is communicated to drivers along Peats Ferry Road and Edgeworth David Avenue. This will include the installation of appropriate warning signs and pavement marking. Improving the cycling environment will encourage cyclists to travel to Hornsby. U A bike sharing scheme is investigated in consultation with the local community. A trial with limited bicycles could be undertaken near the Hornsby train station. Any bike sharing scheme should also be complemented with improved cycle infrastructure including safe off-street share paths. An additional pedestrian crossing facility be installed across the Peats Ferry Road, outside the Court House, to mitigate the safety U risk of pedestrians currently crossing the road at this location. The location of street lighting should be reviewed to ensure lighting is not obstructed by tree foliage. Consistent lighting is provided in U the Council car parks off Dural Street and Dural Lane. The lighting on Jersey Street is improved due to the high parking utilisation and low levels of lighting. Lighting is installed on Albert Lane from Florence Street to the car park ramp. Two parking time restrictions be implemented on-street in the Hornsby Town Centre. One-hour parking (1P) is to be implemented on: Peats Ferry Road from High Street to Coronation Street Coronation Street High Street Hunter Street south of Burdett Street Florence Street from Albert Street to Albert Lane southern side Station Street in place of existing 1/4P and 1/2P parking spaces. Two-hour parking (2P) is to be implemented on: Peats Ferry Road from Coronation Street to Jersey Lane N Jersey Street from Coronation Street to Jersey Lane Dural Street from Peats Ferry Road to Frederick Street except for the current no parking zone William Street from Peats Ferry Road to Frederick Street Government Road except for existing P parking zone Hunter Lane from Burdett Street to George Street Hunter Street from Burdett Street to Linda Street Hunter Street from Linda Street to Bridge Road western side Florence Street from Albert Street to Muriel Street Albert Street south of Florence Street eastern side. The short-term parking on other sections of Jersey Street and Peats Ferry Road are to be converted 3P parking. One parking time limitation of 3 hours is to be implemented in the off-street Dural Lane and Dural Street car parks. The loading zone located on Florence Street between Albert Street and Albert Lane is converted to a passenger drop off zone only. The loading zone on Albert Street can be used for commercial deliveries. N Additionally, the no parking zone on the western side of Station Street is converted to a passenger drop off zone. New technology can also be used to assist in enforcement including handheld enforcement devices and LPR surveillance which will N decrease the time taken to issue fines, and, in return, increase compliance of parking restrictions. Pay parking be introduced at the existing Dural Lane and Dural Street car parks with pay and display machines conveniently located within the car parks. Limited space is available to create a queuing lane at the entry to the car park and as such, pay and display is recommended to ensure vehicles can enter the car park unimpeded. The fee for the off-street parking should be less than the fee for on-street parking to encourage drivers to park off-street, leaving the highly desirable on-street bays available for short term parkers. Pay parking be introduced on-street in the town centre at streets with the 1P and 2P time restrictions recommended above. This will

complement the off-street pay parking by encouraging drivers to park in the off-street parking areas at a cheaper rate than paying more for premium on-street bays. It will also encourage higher turnover and improved compliance in the short-term bays.

Pay parking be implemented from Monday to Saturday, with Saturday rates to be less than the weekday rates. This can be reviewed

regularly, to allow adjustments to the pay parking times to be managed and encourage required turnover.

N

#### Recommendations

Revenue generated from pay parking should be written into policy to be exclusively used for the administration of pay parking, maintenance and upgrade of parking equipment and facilities and further pedestrian and cyclist facilities within Hornsby Town Centre.

Council should open discussions with key parties regarding a possible redevelopment of a multi-deck car park with increased capacity to provide additional long stay and commuter parking on the perimeter of the Hornsby town centre precinct.

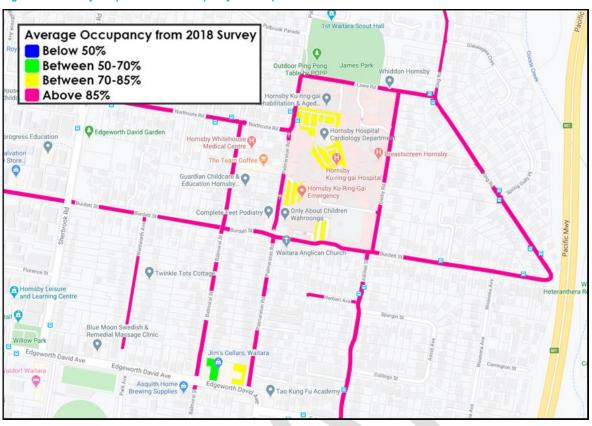
Long-stay parking should be located at the outside edge of the centre so as not to compromise access and maximise use of space and activity within the centre.

N



# 2.2 HORNSBY HOSPITAL

Figure 2.2 Hornsby Hospital Precinct occupancy heat map



Description of Information or Data	Findings				
Utilisation Surveys	<ul> <li>There are 1,257 parking bays located within the study area. Of these, 25% are time restricted and 75% unrestricted. 84% of parking supply is on-street, while 16% is off-street.</li> <li>Peak occupancy on-street is 92% on a Thursday between 11am and 4pm, and, 90% on a Saturday with peak demand occurring between 12pm and 2pm. Peak occupancy off-street is 84% on a Thursday at 1pm and 92% on a Saturday with peak demand occurring at 2pm.</li> <li>The average length of stay on-street is 4.9 hours on a Thursday which indicates a large proportion of parkers are employees of the Hospital.</li> <li>The restricted areas of on-street parking generate an average turnover of 5.9 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1.8 cars during the survey on Thursday.</li> <li>The following road segments yielded occupancy rates of higher than 85%,</li> <li>Lowe Road from Palmerston Road to Derby Road.</li> <li>Derby Road from Lowe Road to Burdett Street.</li> <li>Burdett Street from Derby Road to Balmoral Street.</li> <li>Palmerston Road from Burdett Street to Lowe Road.</li> </ul>				
SWOT Analysis	<ul> <li>Current parking demands in the hospital precinct, primarily from long term parking hospital staff, impede on residential areas and parking overspill is evident in residential streets.</li> <li>Short- and medium-term parking demand increases for the parking located near James Park during sporting seasons, however it is typically occupied with long term hospital staff.</li> <li>Most of the streets within and surrounding the hospital precinct have no controlled parking.</li> <li>All loading for the hospital occurs within the hospital confines at their loading docks. There is only one loading zone located on Palmerston Road.</li> <li>NSW Health encourages staff to travel by train to Hornsby Station and they provide a free shuttle bus that transports them to Palmerston Road.</li> </ul>				

Install consistent parking wayfinding signage and ensure the location and size of the signs is clear. The signs should provide details such medium stay (P Medium) on the streets surrounding the hospital giving drivers the knowledge to choose wisely regarding their parking needs. These should be located before key decision making intersections such as Northcote Road and Palmerston Road, and Palmerston Road and Burdett Street.

The presence of cyclists is communicated to drivers along Palmerston Road and Burdett Street. This will include the installation of appropriate warning signs and pavement marking. Improving the cycling environment will encourage hospital staff to travel via bicycle to Hornsby Hospital.

Parking time restrictions be implemented on-street in the Hornsby Hospital Precinct.

Three-hour parking (3P) is to be implemented on:

- Lowe Road from Palmerston Road to Derby Road
- Derby Road from Lowe Road to Burdett Street
- Burdett Street from Derby Road to Balmoral Street
- Palmerston Road from Burdett Street to Lowe Road.

The parking controls are reviewed in one year with a view to extending the parking time restrictions to more streets as needed in response to the hospital's off-street parking supply. Possible extension of three-hour parking (3P) is to be implemented on:

- Lowe Road from Derby Road to King Road
- Burdett Street from the bus stop outside no.127 to Derby Road
- Jubilee Street from Burdett Street to Herbert Avenue
- Palmerston Road from Burdett Street to Herbert Avenue pedestrian path
- Herbert Avenue
- Northcote Road from Balmoral Street to Palmerston Road.

Parking Sensor technology is to be installed to assist in enforcing the time restricted parking.

Pay parking be introduced on-street in the Hospital Precinct at streets with the 3P time restrictions recommended above. This will complement the off-street pay parking at the Hospital by encouraging drivers to park in the off-street parking areas at a cheaper rate than paying more for premium on-street bays. It will also encourage higher turnover and improved compliance in the on-street bays. Pay parking be implemented from Monday to Saturday, with Saturday rates to be less than the weekday rates. This can be reviewed regularly, to allow adjustments to the pay parking times to be managed and encourage required turnover.

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U

N

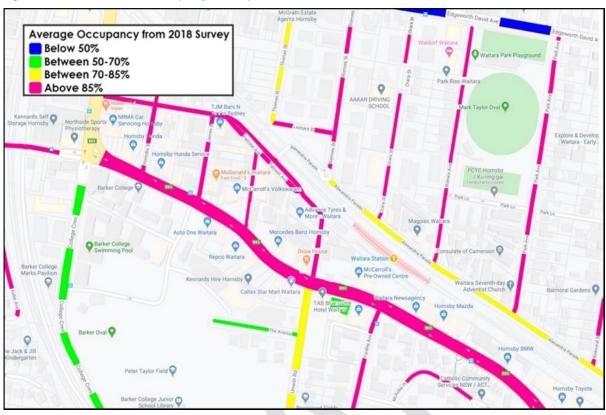
U

Recommendations Recommendations	
Pedestrian crossing facilities be installed across Palmerston Road, Lowe Road, Derby Road and Burdett Street adjacent to the hospital, to mitigate the safety risk of pedestrians currently crossing the road at this location.	N
The lighting located at the pedestrian crossing on Clarke Road and pedestrian refuges on Balmoral Street and Ingram Road is upgraded where necessary. The lighting in high demand parking areas such as Alexandria Parade and Leonard Street is improved.	N
On-street parking adjacent to the hospital should be medium term to provide parking for visitors and patients to the hospital throughout the day. On-street parking near James Park should be medium term parking to allow James Park users to park close to their destination.	D



# 2.3 WAITARA TOWN CENTRE

Figure 2.3 Waitara Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 1,796 parking bays located within the study area. Of these, 33% are time restricted and 67% unrestricted. 92% of parking supply is on-street, while 8% is off-street.</li> <li>Peak occupancy on-street is 92% on a Thursday at 12pm, and, 90% on a Saturday with peak demand occurring at 12pm as visitation to the precinct increases.</li> <li>Peak occupancy off-street is 83% on a Thursday at 1pm and 89% on a Saturday with peak demand occurring at 10am.</li> <li>The restricted areas of on-street parking generate an average turnover of 5.6 cars during the survey on Thursday. The unrestricted areas of on-street parking generate an average turnover of 1.8 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 3.8 hours which indicates long-stay resident parking in the area.</li> <li>The following road segments yielded occupancy rates of higher than 85%:</li> <li>Pacific Highway northern side from Carden Avenue to College Crescent.</li> <li>Pacific Highway southern side from Unwin Road to College Crescent.</li> <li>Waitara Avenue from Pacific Highway to end.</li> <li>Waitara Avenue from Pacific Highway to Pattison Avenue.</li> <li>James Lane from Pacific Highway to Pattison Avenue.</li> <li>James Street from Pacific Highway to Leonard Street.</li> <li>Hornsby Street from Pacific Highway to Leonard Street.</li> <li>Leonard Street from Pacific Highway to Hornsby Street.</li> <li>Alexandria Parade northern side from Romsey Street to Waitara Avenue.</li> <li>Waitara Avenue from Park Lane to end.</li> <li>Pattison Avenue.</li> </ul>
	<ul> <li>Hornsby Street from Leonard Street to the end.</li> <li>Leonard Street from Hornsby Street to Pattison Avenue.</li> </ul>

Description of Information or Data	Findings
SWOT Analysis	<ul> <li>If changes to parking management are not implemented the demand for parking in the Waitara study area will continue to exceed the supply which will discourage medium-term parkers from visiting the suburb.</li> <li>Current parking demands within Waitara impede on residential areas as the demand for long term commuter parking is high. The train station is located in the middle of the suburb and there is limited long term parking available.</li> <li>There is limited street lighting along the parking on Leonard Street.</li> <li>There are limited disability parking bays available on-street in Waitara study area.</li> <li>There are limited loading zones on-street and trucks double park to unload.</li> <li>Many residential towers are being built in and around Waitara study area. These developments have one supplied parking bay off-street per residence. Owners and tenants own more than one vehicle and park their second vehicle on-street utilising highly desirable town centre parking bays.</li> <li>Rangers have issues with business owners parking their vehicles on-street.</li> <li>The current on-street parking supply has varying parking controls within a single street with limited consistency of time restrictions.</li> <li>There is excellent lighting outside the train station at the intersection of Alexandria Parade and Waitara Avenue.</li> </ul>

Recommendations Control of the Contr						
Hierarchy of Parking	Priority	Waitara Central Precinct Parking		Outside Waitara Precinct Parking		
		On-street	Off-street	On-street	Off-street	
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, Facility user	
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium stay	Residents	Short to medium-stay	
		Public transport	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up	
		Car share	Car share			
		Drop-off/pick-up	Loading	Disability permit holders	Park and Ride	
		Short to medium-stay	Motorcycle/scooter	Loading	Residents,	
		Cyclists	long-stay workers/commuter & residents	Long-stay workers/ commuter and residents	Motorcycle/scooter	
	Lowest	Motorcycle/scooter	Cyclists	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders 8 loading & cyclists	
	Not allowed	Long-stay/commuter	Public transport		Public transport	
	in this zone	Residents				

To reduce traffic congestion and prevent unnecessary travel time due to vehicles circling in search of parking, real time parking supply information should be installed at strategic locations. Suitable locations to provide real-time long-term parking information signs include Pennant Hills Road prior to Ingram Road and Edgeworth David Avenue prior to Romsey Street travelling east and prior to Myra Street travelling west. These signs will guide drivers to the long term on-street parking in Alexandria Parade.

Two parking time restrictions be implemented on-street in the Waitara study area.

Two-hour parking (2P) is to be implemented on:

- Pacific Highway northern side from Carden Avenue to College Crescent
- Pacific Highway southern side from Unwin Road to College Crescent
- Waitara Avenue from Pacific Highway to end

N

	Recommendations Control of the Contr	
•	Waitara Avenue from Alexandria Avenue to Park Lane	
•	Romsey Street from Pacific Highway to Pattison Avenue	
•	James Lane from Pacific Highway to Pattison Avenue	
•	James Street from Pacific Highway to Leonard Street	
•	Hornsby Street from Pacific Highway to Leonard Street	
•	Leonard Street from Pacific Highway to Hornsby Street	
•	Alexandria Parade northern side from Romsey Street to Waitara Avenue.	
Thre	ee-hour parking (3P) is to be implemented on:	
•	Waitara Avenue from Park Lane to end	
•	Pattison Avenue	
•	Hornsby Street from Leonard Street to the end	
•	Leonard Street from Hornsby Street to Pattison Avenue.	
Q <sub>on</sub>	nove the following parking restrictions:	
I (CII	1/2P bays on Carden Avenue.	
	1P bays on Park Avenue between Alexandria Parade and Park Lane	
•	1P bays on Balmoral Street near Edgeworth David Avenue	
	All parking restrictions on Orara Street from Alexandria Parade to end.	
	7 iii partiing rootifotion on orara otroot nom riioxarana r araao to ora.	
Pav	parking be introduced on-street in the town centre at streets with the 2P and 3P time restrictions recommended above. This will	
	ourage higher turnover and improved compliance in the short, and, medium term bays.	
		N
	parking be implemented from Monday to Saturday, with Saturday rates to be less than the weekday rates. This can be reviewed	
regu	ularly, to allow adjustments to the pay parking times to be managed and encourage required turnover.	
A lo	ading zone is located on the western side of Romsey Street in place of the 1P parking bays.	N
	lighting located at the pedestrian crossing on Clarke Road and pedestrian refuges on Balmoral Street and Ingram Road is upgraded	N
whe	ere necessary. The lighting in high demand parking areas such as Alexandria Parade and Leonard Street is improved.	14
Ped	lestrian refuge islands be installed half-way along Waitara Avenue and Park Avenue to encourage pedestrians to cross the road at	
	se locations. This will discourage pedestrians emerging from between two parked cars to cross the road and potentially being unseen	
	oncoming drivers.	N
-		IN
	lestrian refuge islands be installed along Alexandria Parade, as there is no provision of a pedestrian path adjacent to the 90-degree	
park	king bays. Pedestrians should be able to safely cross and walk along the northern side of Alexandria Parade.	
Add	litional bus services be provided to and from the train station. This may increase mode share and decrease the number of commuter	
	king bays required near Waitara Station.	
		N
	ike sharing scheme is investigated in consultation with the local community. A trial with limited bicycles could be undertaken near the	- 14

Alexandria Parade entrance at Waitara Train Station. Any bike sharing scheme should also be complemented with improved cycle infrastructure including safe off-street share paths.

N

Installation of car share bays to encourage residents to own only one car

# 2.4 BEROWRA TOWN CENTRE

Figure 2.4 Berowra Town Centre occupancy heat map



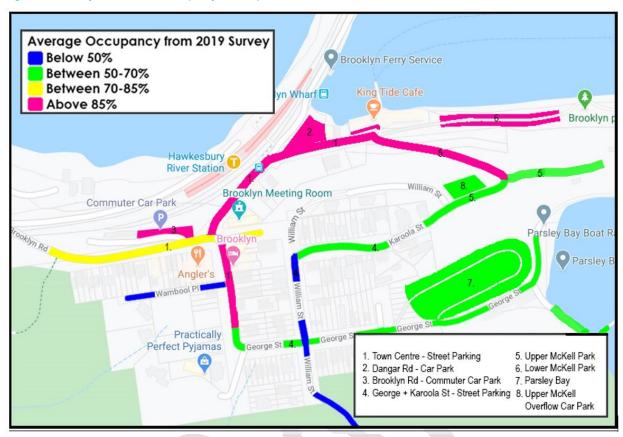
Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 724 time-restricted and unrestricted parking bays located within the study area. Of these, 18% are time restricted and 82% unrestricted.</li> <li>53% of parking supply is on-street, while 47% is off-street.</li> <li>Peak occupancy on-street is 71% on a Thursday at 12pm, and, 18% on a Sunday with peak demand occurring at 6pm as visitation to the precinct increases. Peak occupancy off-street is 97% on a Thursday at 12pm and 24% on a Sunday with peak demand occurring at 2pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 2.2 cars during the survey on Thursday. The unrestricted areas of on-street parking generate an average turnover of 1.4 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Sunday is 0.9 hours.</li> </ul>
SWOT Analysis	<ul> <li>Council has no power to change on-street parking restrictions within 1km from Berowra Railway Station as specified in the delegation for nominated stations.</li> <li>More bus services to and from the train station may increase mode share and decrease the number of commuter parking spaces required near the station.</li> <li>There are plenty of options for people to access this area, either through public or private transport.</li> <li>There is a limited range of parking controls in both on-street and off-street carparks.</li> <li>The on-street parking in this area is limited by no-parking zones, particularly along the Pacific Highway.</li> <li>Utilisation of the current supply could be increased through changes to the time restrictions to guide drivers to park in the currently underutilised parking bays.</li> <li>More proactive measures to control parking is required such as increased areas with time restrictions and the enforcement of time restricted zones throughout, especially during peak demand parking times.</li> <li>Signage could be improved to allow drivers to make the best decision regarding where to park for the time they require.</li> <li>The improvement of integration of all transport modes will encourage less use of vehicles in this area.</li> <li>Limited dedicated bicycle lanes/paths discourage cyclists within the town centre.</li> </ul>

		Reco	mmendations			
Hierarchy of	Priority	Berowra Precind	ct Parking	Outside Berowra	Precinct Parking	
Parking		On-street	Off-street	On-street	Off-street	
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Park and Ride	
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium- stay	Drop-off/pick-up & motorcycle/ scooter & cyclists	Long-stay/ commuter, Facility user	
		Public transport and taxis	Drop-off/pick-up	Residents	Drop-off/pick-up	
	V	Drop-off/pick-up	Loading	Disability permit holders	Disability permit holders & loading & cyclists	
		Short to medium-stay	Car share	Loading	Motorcycle/scooter	
		Cyclists	Motorcycle/scooter	Long-stay visitors, commuter and workers	Residents	
		Car share	Long-stay visitors, commuter and workers	Layover zones for buses/community transport		
	Lowest	Motorcycle/scooter	Cyclists		Short to medium-stay	
	Not allowed	Long-stay/commuter	Public transport		Public transport	
	in this zone	Residents				
		t the southern half of the 1				
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Recommendations	
Recommendations	
Request the RTA allow Council to convert the northern half of the 1/4P parking on the eastern side of the Pacific Highway into P for long stay parkers. Long-stay parking should be located at the outside edge of the centre so as not to compromise access and maximise use of the limited Berowra Town Centre space available.	N
Extend the footpath along the eastern side of the Pacific Highway to the end of the marked parking area from the start of the 60 zone in the north to Rickard Road in the south to allow safe passage for pedestrians parking on the eastern side of the highway and walking to the train station.	N
Provide better information online indicating where parking is available for long, medium and short stay. Included in this should be the availability for weekday parking in the No P 12 noon -9PM Sundays and Public Holidays on the eastern side of the Pacific Highway, south of the train station.	N
Install consistent parking wayfinding signage and ensure the location and size of the signs is clear. The signs are to guide drivers to the long-stay and medium stay parking available on Berowra Parade, in The Gully Road car park and in the Community Centre car park.  These should be located before key decision making intersections such as The Pacific Highway and Berowra Waters Road, Berowra Waters Road and The Gully Road, Pacific Highway and Berowra Parade and The Gully Road and Berowra Parade.	N
Request the RTA allow Council to review the need for the No P 12 noon – 9PM Sundays and Public Holidays on the eastern side of the Pacific Highway with a view to removing it altogether.	D
The effectiveness of the newly implemented time restrictions should be monitored with a view to extension if necessary.	D
Council lobby the New South Wales State Government to provide more convenient and frequent public transport services to Berowra Town Centre to reduce the need for commuter bays near the station.	D

# 2.5 BROOKLYN TOWN CENTRE

Figure 2.5 Brooklyn Town Centre occupancy heat map



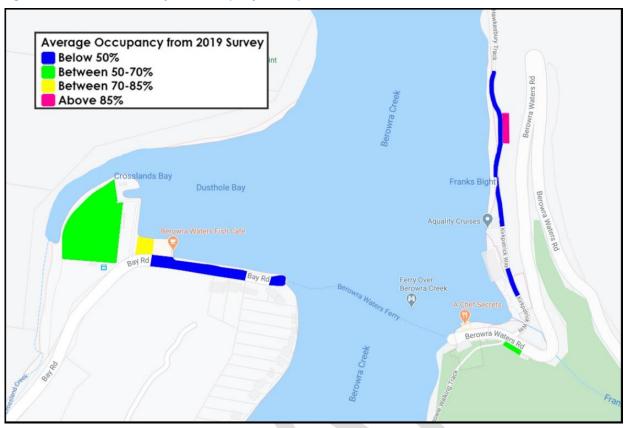
Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 52 time-restricted and 580 unrestricted parking bays located within the Brooklyn Town Centre. Of these, 8% are time restricted and 92% unrestricted.</li> <li>42% of parking supply is on-street, while 58% is off-street including Dangar Road carpark, Brooklyn Road Commuter carpark, Upper McKell Park, Lower McKell Park and Parsley Bay</li> <li>Peak occupancy on-street is 71% on a Thursday at 2pm, and, 77% on a Sunday with peak demand occurring from 12pm to 3pm.</li> <li>Peak occupancy off-street is 100% on a Thursday from 12 pm to 2 pm and 96% on a Sunday with peak demand occurring from 10 am to 12pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 4.6 cars during the survey on Sunday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 2.3 cars during the survey on Sunday.</li> <li>The average length of stay on-street on a Sunday is 5 hours for on-street parking.</li> </ul>
SWOT Analysis	<ul> <li>There are plenty of options for people to access this area, either through public or private transport.</li> <li>There is a limited range of parking controls in both on-street and off-street carparks.</li> <li>The on-street parking in this area is limited by no-parking zones and narrow streets.</li> <li>Utilisation of the current supply could be increased through the improvement of the delineation of parking.</li> <li>Large demand for parking on weekends effects the residents' ability to park in carparks as well as in residential areas due to infiltration, resulting in drivers navigating through narrow streets for parking.</li> <li>There is little parking for disabled individuals as well as no observed loading zones.</li> <li>More proactive measures to control parking is required such as increased areas with time restrictions and the enforcement of time restricted zones throughout, especially during peak demand parking times.</li> <li>Signage could be improved to show drivers where a parking bay that suit their needs could be.</li> <li>The improvement of integration of all transport modes will encourage less use of vehicles in this area.</li> </ul>

		Rec	ommendations			
Hierarchy of Parking						
,	Priority	Brooklyn Town	Centre Parking	Outside Brooklyn T	own Centre Parking	
		On-street	Off-street	On-street	Off-street	
	Highest	(where appropriate off-street parking cannot be provided)	Disability permit holders		Long-stay/ commuter, Facility user	
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Drop-off/pick-up	Residents	Park and Ride	
		Public transport	Loading	Short to medium-stay	Drop-off/pick-up	
	-	Drop-off/pick-up	Motorcycle/scooter, cyclists	Disability permit holders	Short to medium-stay	
		Short to medium-stay	Short to medium-stay	Loading	Residents,	
		Cyclists	Car share	Long-stay visitors, commuter and residents	Motorcycle/scooter	U
		Motorcycle/scooter	long-stay & residents	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders & loading & cyclists	
				Layover zones for buses/community transport	Boats and trailers	
				Boats and trailers		
	Lowest	Motorcycle/scooter	Commuter		Disability permit holders & loading & cyclists	
	Not allowed in this zone	Long-stay/commuter	Public transport		Public transport	
		Residents	Boats and trailers (excluding Parsley Bay)			
		Boats and trailers	(excluding Faisley bay)			
New technology can also be decrease the time taken to					surveillance which will	U
The Dangar Road car park bays and ensure aisle widi centre businesses and res	ths allow free flow					U
Encourage businesses on required to service demand						U
Improve security and stree	et lighting in town	centre streets and car	parks.			U
Investigate and install park areas.	king for persons w	ith a disability in conve	eniently located and ea	asily accessible on and	d off-street parking	U
Keep foliage trimmed alon	g Dangar Road to	keep parking signs vi	sible.			U
Investigate a shared zone limited opportunity for ped- safer pedestrian accessibi to prioritise pedestrian acc	estrian facilities in lity in the town cer	the area. This will slow	w down the movement	s of vehicles through	the area and allow	U
Two parking time restriction the day of the week.	ns be implemente	ed on-street in the Broo	oklyn Town Centre – s	ubject to business der	nand depending upon	
Two-hour parking (2P) is to  Wambool Place  Bridge Street  Brooklyn Road from	·	on: se train line to Dangar l	Road			N
•	_	_	todu.			
Four-hour parking (4P) is t	o pe impiementet	ı UII.				

Recommendations	
<ul> <li>Dangar Road</li> <li>George Street from Bridge Street to William Street</li> <li>William Street from George Street to Karoola Street</li> <li>William Street from Dangar Road to Karoola Street.</li> <li>Upper and Lower McKell plus slip road</li> </ul>	
Long-stay parking should be located at the outside edge of the centre so as not to compromise access and maximise use of the limited Brooklyn Town Centre space available. This should be achieved through the construction of a long-stay car park on the disused State Rail land on Long Island and a further car park on the land on the corner of Brooklyn Road and Cole Street near the Rural Fire Brigade, which is Council owned (Saltpan Reserve). It is located just 1.7km from the corner of Bridge Street in the centre of the Brooklyn Activity Centre and takes 11 minutes by bus that services Brooklyn Road every 30 minutes. Other government land on the eastern side of Government Road, north of the Brooklyn Road Rail Bridge may also be investigated.	N
Install consistent parking wayfinding signage and ensure the location and size of the signs is clear. The signs are to guide drivers to the long-stay and medium stay parking available in the Dangar Road car park and the parking area at the top of Karoola Street – Upper McKell Park.	
These should be located before key decision making intersections such as Brooklyn Road and Bridge Street intersection, the intersection at the Marina and Upper McKell Park slip road and upon arrival at Upper McKell Park – top of Karoola Street.	N
Wayfinding signage may also be installed on the Pacific Highway and/or slip road off the M1 to alert boat and trailer drivers when the carpark is full at the boat ramp.	
Investigate a loading zone/15-minute parking area near to the Brooklyn Mooring Co-op in Lower McKell Park and investigate short term storage lockers for off shore residents.	N
Investigate use of Old Diary Site and / or Saltpan Reserve for long-term car parking for house boat hirers / overnight visitors along with boat trailer parking. This could be a fee for service.	N
Investigate pay parking for boat users in the Parsley Bay Car Park. Revenue generated from pay parking should be written into policy to be exclusively used for maintenance and upgrade of parking equipment, other town centre improvements and further pedestrian and cyclist facilities within the town centre.	N
Investigate the upgrade of Parsley Bay Car Park, Lower McKell Park, Upper McKell Park and surplus TfNSW land to facilitate a multi-level car park to accommodate the growing parking demand into the future. Parking supply would provide for visitors to Brooklyn and offshore. Pay parking to be investigated for this service.	N
Investigate priority parking opportunities for car share groups for off shore residents	D
Accessibility for pedestrians to be investigated further to provide safe pedestrian crossing locations and pathways throughout the Brooklyn Town Centre. This will improve connectivity with parking areas and improve pedestrian safety along the narrow streets.	D
Review the current Council Policy allowing a time restriction for boat trailers of 28 days on-street. The current restriction limits the use of high demand parking in and around the town centre due to the occupation of the bays with boat trailers. The policy needs to be limited to areas of less parking demand such as the longer-term parking provisions outside the town centre. Within the town centre area, installing parking time restrictions for all users will allow better turnover and utilisation of the high demand bays.	D
Investigate locations to provide tourist coaches and bus drop off near the town centre and parking further from the town centre to encourage tourists and visitors to the area without using further high demand parking in the town centre.	D
Remove informal boat and trailer parking in Upper McKell Park, George Street and Karoola Street. Subject to demand explore opportunities to relocate on surplus government land outside the town centre (e.g. Saltpan Reserve or Old Dairy Site at a cost to the owner / user – fee for service.	D
Investigate opportunities to formalise car parking in overflow Upper McKell area (top of Karoola Street). Increase availability of parking spaces in Upper McKell Park by converting kerbside parallel parking to angle parking subject to design. Include 4P parking and accessible spaces for park visitors.	D
Council liaise with the Central Coast Council to provide funding directly to Hornsby Shire Council to provide car parking facilities / mooring for their residents at Little Wobby. Council to prioritise Hornsby Shire residents in any future long-term car parking opportunities for off shore residents.	D
Council should lobby TfNSW to provide appropriate commuter parking supply commensurate with current and forecast levels of demand for train and ferry users in the town centre. Opportunity to partner with TfNSW for an integrated parking solution to also incorporate visitor and off shore resident parking (at a cost).	D

# 2.6 BEROWRA WATERS ACTIVITY CENTRE

Figure 2.6 Berowra Waters Activity Centre occupancy heat map

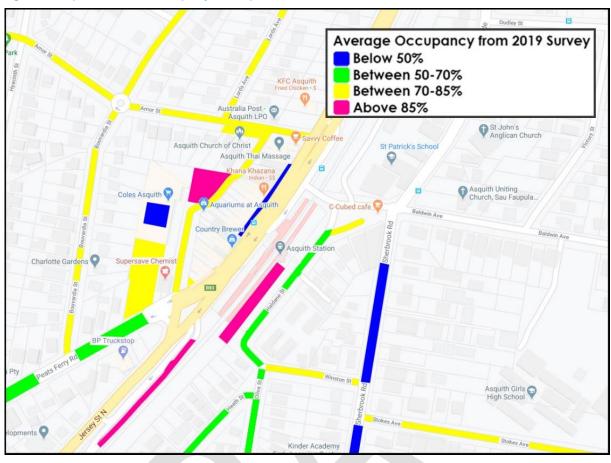


Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 400 parking bays located within the study area. Of these, 100% is unrestricted parking.</li> <li>31% of parking supply is on-street, while 69% is off-street.</li> <li>Peak occupancy on-street is 60% on a Thursday at 11am, and, 43-44% on a Sunday with peak demand occurring between 10am and 5pm as visitation to the precinct increases.</li> <li>Peak occupancy off-street is 61% on a Thursday at 5pm and 44% on a Sunday with peak demand occurring from 10am to 12pm and at 4pm.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1.6 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Sunday is 5.5 hours.</li> <li>75% of parkers' trip origins in Berowra Waters were located within the Hornsby LGA with 25% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>Large amounts of vehicle and pedestrian activity on both sides of Berowra Creek.</li> <li>There are no controlled parking limits for on-street parking.</li> <li>The demand for parking is not satisfied by the limited Council owned off-street parking supply in Kirkpatrick Way.</li> <li>Disabled individuals will have trouble with the uneven surfaces of the roads and lack of disabled parking bays.</li> <li>The Bay Rd upper deck single car parking area is underutilised while single cars are parked in boat trailer bay as seen in Figure 2-19 and Figure 2-20. Parking management strategies to accommodate different levels of demand throughout the week.</li> <li>Parking information should be available to the public on an online platform so that drivers may have information about parking, especially on weekends.</li> <li>The frequency of parking enforcement needs to increase for compliance to increase.</li> </ul>

		Red	commendations		
ierarchy of arking	Priority	Berowra Waters	Precinct Parking		a Waters Precinct rking
		On-street	Off-street	On-street	Off-street
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Short to medium-stay	Long-stay/ commuter, Facility user
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles
		Loading	long-stay workers, commuter & residents	Residents	Short to medium-stay
		Public transport	Public transport	Disability permit holders	Drop-off/pick-up
		Drop-off/pick-up	Loading, drop-off/ pick up	Drop-off/pick-up & motorcycle/ scooter & cyclists	Park and Ride
		Short to medium-stay	Motorcycle/scooter	Loading	Residents,
		Cyclists	Short to medium-stay	Long-stay/ commuter	Motorcycle/scooter
		Motorcycle/scooter	Cyclists	Boats and trailers	Disability permit holders & loading & cyclists
			Boats and trailers		
	Lowest		River settlements	River settlements	
	Not allowed in this zone	Long-stay/commuter		Public transport	Public transport
		Residents			
laytime hours. A fou (irkpatrick way to im (irkpatrick Way. mplement four-hour ong-stay parkers to lew technology can	parking (4P) within use the deck parking also be used to asken to issue fines,	) is to be implemented figuration and possibly in the Bay Road car paring.	on-street on Kirkpatric provide further parking  k for the parking space	k Way. Review the lay g supply. Resurface an es parallel to Bay Road cement devices and LF	d delineate the parking on
nstall consistent par	king wayfinding sig				ns should provide details such
s medium stay (P Mark giving drivers that ark giving drivers that ersections such as	Medium), long stay ne knowledge to ch s on Bay Road just erminal and at the ir	(P Long) and boat trailed oose wisely regarding to before the entrance to intersection of Kirkpatric	er parking in the Bay R heir parking needs. Th the car park. Further s	load car park on the Ba nese should be located signs should be located	ay Road approach to the car before key decision making d before the Bay Road car ivers to the medium stay (P
	s will provide safer	he ferry at Berowra Wa pedestrian access to a			wra Waters Road and and from the parking on
Convert two of the pa	arking bays near th	ne toilets on Kirkpatrick	Way into parking for p	ersons with a disability	<i>1</i> .
Council lobby the Ne Berowra Waters Feri			vide more convenient a	and frequent public trai	nsport services to and from the

# 2.7 ASQUITH TOWN CENTRE

Figure 2.7 Asquith Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 1,770 parking bays located within the study area. Of these, 6% are time restricted and 94% unrestricted.</li> <li>83% of parking supply is on-street, while 17% is off-street.</li> <li>Peak occupancy on-street is 63% on a Thursday at 1 pm, and, 84% on a Saturday with peak demand occurring from 2 pm to 4 pm.</li> <li>Peak occupancy off-street is 71% on a Thursday at 4 pm and 24% on a Saturday with peak demand occurring at 9 am.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 2.3 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1.6 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 4.2 hours for on-street parking.</li> <li>64% of parkers' trip origins in Asquith were located within the Hornsby LGA with 36% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>Demand for parking for the train station and the Coles shopping centre has overflowed into many streets in and around the train station, with many of these streets having no parking controls.</li> <li>Residents of multi-storey developments park their second vehicles in highly desirable town centre parking bays.</li> <li>The addition of pay parking is highly recommended as it will benefit all stakeholders.</li> <li>Implementation of restricted parking will force commuters to park beside the train line, instead of residential streets.</li> <li>More bus services to and from the train station may increase mode share and decrease the number of commuter parking spaces required near the station.</li> </ul>

		Re	commendations				
lierarchy of Parking	Priority	Asquith Town Cer	Asquith Town Centre Parking		Outside Asquith Town Centre Parking		
i arking		On-street	Off-street	On-street	Off-street		
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, facility user		
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles		
		Loading	Short to medium- stay	Residents	Short to medium-stay		
	-	Public transport and taxis	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up		
		Drop-off/pick-up	Cyclists	Disability permit holders	Park and Ride		
		Short to medium-stay	Motorcycle/ scooter	Loading	Residents,		
		Motorcycle/scooter & cyclists	Long-stay workers, commuters & residents	Long-stay workers, commuters and residents	Motorcycle/scooter		
			Car share				
	Lowest	Car share	Loading	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders & loading & cyclists		
	Not allowed	Long-stay/commuter	Public transport		Public transport		
	in this zone	Residents					
v technology can also	be used to as to issue fines,	tle Street in Asquith Town ( ssist in enforcement includi and, in return, increase co entre.	ng handheld enforce	ement devices and LPR			
stallation of appropriate		ated to drivers along Peats is and pavement markings.					
squith.	tall quality end of trip facilities within the Wattle Street car park to encourage people to cycle to the town centre knowing their bicycle be in a monitored car park.						
stall quality end of trip		n the Wattle Street car park	to encourage people	e to cycle to the town ce	entre knowing their bicy		
stall quality end of trip Il be in a monitored car puncil to communicate	r park. with business	owners in Asquith Town Callow the number of parking	entre to encourage	efficient sharing of bays	by the owners and thei		
stall quality end of trip ill be in a monitored car ouncil to communicate aff. Well utilised on-site wo parking time restrict	r park. with business e parking can a	owners in Asquith Town C allow the number of parking mented on-street in the Asc	entre to encourage of bays on-street requ	efficient sharing of bays	by the owners and thei		
stall quality end of trip of the in a monitored can be uncil to communicate off. Well utilised on-site of parking time restrict one-hour parking (1P) is	r park. with business e parking can a tions be implered to be implement	owners in Asquith Town C allow the number of parking mented on-street in the Asc ented on:	entre to encourage of bays on-street requalith Town Centre.	efficient sharing of bays	by the owners and thei		
stall quality end of trip ill be in a monitored car ouncil to communicate aff. Well utilised on-site wo parking time restrict ne-hour parking (1P) is Peats Ferry Road v	r park. with business e parking can a tions be impler to be implemented to be implem	owners in Asquith Town C allow the number of parking mented on-street in the Asc ented on: rom Wattle Street to Amor S	entre to encourage of bays on-street requalith Town Centre.	efficient sharing of bays	by the owners and thei		
ill be in a monitored can ouncil to communicate aff. Well utilised on-site wo parking time restrict one-hour parking (1P) is	r park. with business e parking can a tions be impler to be implemented to be implem	owners in Asquith Town C allow the number of parking mented on-street in the Asc ented on: rom Wattle Street to Amor S	entre to encourage of bays on-street requalith Town Centre.	efficient sharing of bays	by the owners and thei		
stall quality end of trip of the stall part of t	r park. with business e parking can a tions be implered to be implemented to be impl	owners in Asquith Town C allow the number of parking mented on-street in the Asc ented on: rom Wattle Street to Amor S	entre to encourage of bays on-street requalith Town Centre.	efficient sharing of bays	by the owners and thei		

D

Install consistent parking wayfinding signage and ensure the location and size of the signs is clear. The signs should provide details such as medium stay (P Medium) parking in the Wattle Street 3P car park. These should be located before key decision making intersections such as The Pacific Highway and Amor Street travelling southbound, Peats Ferry Road and Bouvardia Street travelling northbound, Royston Parade and Baldwin Avenue travelling southbound and Sherbrook Road and Baldwin Avenue travelling northbound.

Pay parking be introduced on-street in the town centre at streets with the 1P and 3P time restrictions recommended above. This will

encourage higher turnover and improved compliance in the short stay bays.

### Recommendations

Pay parking to be introduced in the Wattle Street 3P car park to encourage turnover of bays in the town centre.

The effectiveness of the newly implemented time restrictions should be monitored with a view to extension if necessary.

Council lobby the New South Wales State Government to provide more convenient and frequent public transport services to Asquith Town Centre to reduce the need for commuter bays near the station.

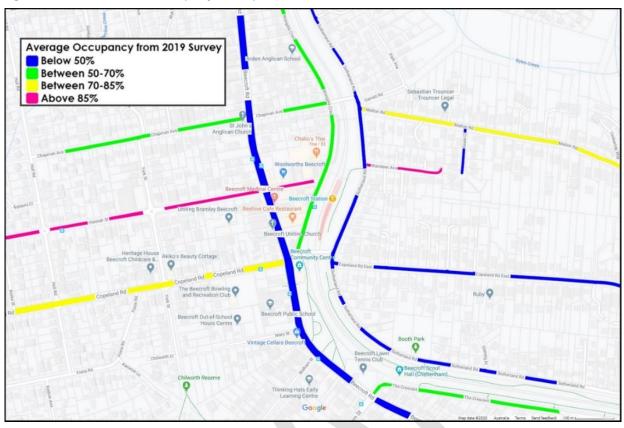
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# 2.8 BEECROFT TOWN CENTRE

Figure 2.8 Beecroft Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 1,416 parking bays located within the study area. Of these, 31% are time restricted and 69% unrestricted.</li> <li>63% of parking supply is on-street, while 37% is off-street.</li> <li>Peak occupancy on-street is 57% on a Thursday at 11 am, and, 30% on a Saturday with peak demand occurring at 12 pm.</li> <li>Peak occupancy off-street is 99% on a Thursday at 10 am and 49% on a Saturday with peak demand occurring from 1 pm to 3 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 2.1 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1 car during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 1.5 hours for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%: <ul> <li>Copeland Road – North</li> <li>Copeland Road – South</li> <li>Hannah Street</li> <li>Wandeen Avenue</li> <li>Sutherland Road.</li> </ul> </li> <li>66% of parkers' trip origins in Beecroft were located within the Hornsby LGA with 34% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>Beecroft has a wide range of on-street parking controls, such as 15 min, 2P, and 4P parking, but there are many streets with no controlled parking. With the increasing demand for commuter parking, many parkers will overflow to these uncontrolled streets.</li> <li>There is no paid parking in Beecroft Town Centre, the introduction of paid parking using various technologies will benefit all stakeholders.</li> <li>More enforcement is needed during school peak periods in areas around Beecroft Town Centre, as seen in Figure 3-30 in Part C.</li> </ul>

		Recon	nmendations			
Hierarchy of Parking	· ·	D 47	0 ( 0 !!	0.411.5 %		
meratory of Farking	Priority	Beecroft Town			own Centre Parking	
	Highest	On-street  Disability permit holders (where appropriate off-street parking	Off-street  Disability permit holders	On-street  Public transport	Off-street Long-stay/ commuter, Facility user	
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium-stay	Residents	Park and Ride	
		Public transport	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up	
		Drop-off/pick-up	Cyclists	Disability permit holders	Short to medium-stay	
	<b>V</b>	Short to medium-stay	Motorcycle/scooter	Loading	Residents,	U
		Motorcycle/scooter & cyclists	long-stay workers. commuter and residents	Long-stay workers, commuter and residents	Motorcycle/scooter	
		Car share	Car share	Drop-off/pick-up & motorcycle/ scooter & cyclists		
	Lowest		Loading	Lay over zones for buses/community transport	Disability permit holders & loading & cyclists	
	Not allowed in this zone	Long-stay/commuter	Public transport		Public transport	
		Residents				
New technology can also be decrease the time taken to Copeland Road outside the	issue fines, and, in	return, increase comp				
Council to communicate wi staff. Well utilised on-site p						U
Two parking time restriction One-hour parking (1P) is to Wongala Crescent from	be implemented on Chapman Aven	on: ue to Copeland Road	ft Town Centre.			
<ul> <li>Hannah Street from E</li> <li>Two-hour parking (2P) is to</li> <li>Hannah Street from E</li> <li>Copeland Road from</li> <li>Beecroft Road from C</li> <li>Chapman Avenue fro</li> </ul>	be implemented of Beecroft Road to You Beecroft Road to You Chapman Avenue to	on: ork Street York Street o Copeland Road				N
Beecroft Road car park be	two-hour parking (2	2P).				
The presence of cyclists is Copeland Road and Copel the cycling environment will	and Road east. Thi	is will include the install				N
Install quality end-of-trip bid Crescent.	cycle facilities within	n the monitored Beecro	ft Road car park acces	ssible from Beecroft Ro	ad and Wongala	N
Install consistent parking w short stay (P Short) parking Beecroft Road and Chapm	g in the Beecroft Ro	oad 2P car park. These	should be located before			N

N

Council lobby the New South Wales State Government to provide more convenient and frequent public transport services to Beecroft,

especially by bus for commuters of the upgraded train network.

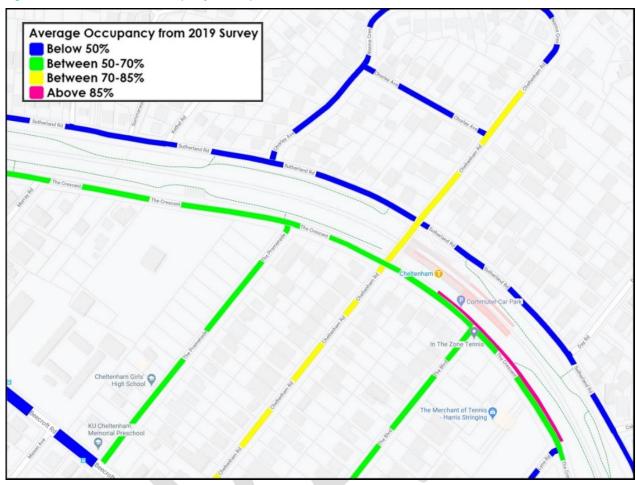
Pay parking be introduced on-street in the town centre at streets with the 1P and 2P time restrictions recommended above. This will encourage higher turnover and improved compliance in the short stay bays.

Pay parking be introduced in the Beecroft Road 2P car park.



# 2.9 CHELTENHAM PRECINCT

Figure 2.9 Cheltenham Precinct occupancy heat map

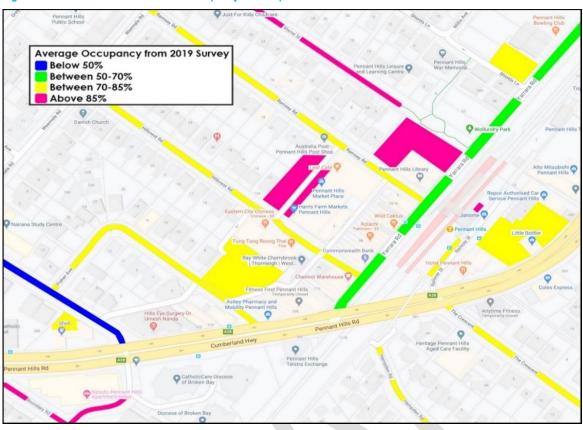


Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 113 time-restricted and 721 unrestricted parking bays located within the study area. Of these, 14% are time restricted and 86% unrestricted.</li> <li>99% of parking supply is on-street, while 1% is off-street.</li> <li>Peak occupancy on-street is 58% on a Thursday at 2 pm, and, 14% on a Saturday with peak demand occurring from 12 pm to 1 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 1.3 car during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 0.7 car during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 3 hours.</li> <li>65% of parkers' trip origins in Cheltenham were located within the Hornsby LGA with 35% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>As seen in Figure 3-33 in Part C, there is an excessive supply of unrestricted parking along The Crescent.</li> <li>Council has provided adequate restrictions for the current demands for the train station and the Cheltenham Girls' High School.</li> <li>There are streets close to the train station that have no parking restrictions, with some infiltration to the streets near the train station as seen in Figure 2-38 in Part C. Implementation of simplified on-street time restricted parking within the precinct will force commuters to park beside the train line, removing the commuters from parking in the residential streets near the station.</li> </ul>

			Recommendations				
Hierarchy of Parking	Priority	Cheltenham Pr	ecinct Parking		enham Precinct king		
		On-street	Off-street	On-street	Off-street		
	Highest Lowest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, facility user		
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles		
		Drop-off/pick-up	Short to medium- stay	Residents	Short to medium- stay		
		Loading	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up		
		Public transport and taxis	Loading	Disability permit holders	Park and Ride		
		Short to medium- stay	Motorcycle/scooter	Loading	Residents,	ı	U
	<b>V</b>	Long-stay/commuter	long-stay workers, commuter & residents	Long-stay visitors, commuter and worker	Motorcycle/scooter		
			Car share	Drop-off/pick-up & motorcycle/ scooter & cyclists			
		Motorcycle/scooter & cyclists	Cyclists	Lay-over zones	Disability permit holders & loading & cyclists		
	Not allowed in this	Residents	Public transport		Public transport		
Convert two parking bays of	zone on The Cresc	ent adjacent to the trai	n station entrance into	accessible parking b	ays.		
New technology can also b decrease the time taken to Promenade outside the Ch	issue fines, a	and, in return, increase	compliance of parking	g restrictions, particula			U
The presence of cyclists is installation of appropriate w Cheltenham.							N
Install consistent parking w as long stay (P Long) on The regarding their parking nee Road and Cheltenham Roa	ne Crescent I ds. These sh	petween Cheltenham Fould be located before	Road and Lyne Road (	giving drivers the know	vledge to choose wisely	/	N
Council lobby the New Sou the need for long term park			ide more convenient a	and frequent bus servi	ces to Cheltenham to r	remove	N
Convert some of the on-stre facilities to encourage trans	eet parking b sport mode s	ays near the entrance hift. The close proximit	to the train station on y to the train station e	The Crescent into dec ntrance will be an attra	dicated end of trip bicycactive option for commu	ele uters.	D
Review parking in the Chel- stay parking on streets suc- use along The Crescent.							D

## 2.10 PENNANT HILLS TOWN CENTRE

Figure 2.10 Pennant Hills Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 2,028 parking bays located within the study area. Of these, 38% are time restricted and 62% unrestricted.</li> <li>75% of parking supply is on-street, while 25% is off-street.</li> <li>Peak occupancy on-street is 81% on a Thursday at 10 am, and, 55% on a Saturday with peak demand occurring at 2 pm.</li> <li>Peak occupancy off-street is 87% on a Thursday from 10 am to 12 pm and 55% on a Saturday with peak demand occurring at 2 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 1.4 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 2.8 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 2.9 hours for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%:</li> <li>Hampden Road – Trinity Grove end.</li> <li>George Street – from Cecil Avenue to Harold Avenue</li> <li>The Crescent – from Charlotte Road to Pennant Hills Road</li> <li>Yarrara Road</li> <li>Pennant Hills Bowling Club Car Park</li> <li>Pennant Hills Community Centre</li> <li>Pennant Hills Market Place Car Park at Grade</li> <li>Train Station Commuter Car Park</li> <li>61% of parkers' trip origins in Pennant Hills were located within the Hornsby LGA with 39% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>Strong levels of utilisation, spatial extent of controlled parking, enforcement and compliance.</li> <li>There are varying levels of demand throughout the town centre due to competing demand such as commuters, shoppers, and staff of businesses in the town centre and Pennant Hills Library.</li> <li>Commuter carparks operate at full capacity for most of the day throughout the week.</li> <li>Numerous time restrictions apply within short distance of each other, resulting in confusion for drivers and an overabundance of signage.</li> </ul>

- Pay parking should be introduced as it may benefit all stakeholders.
- Outside of peak demand times, parking restrictions can be relaxed to allow more parking spaces closer to destinations for night parkers.

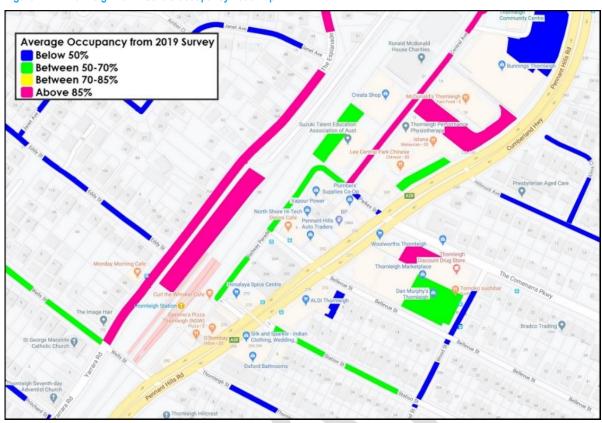
Hierarchy of Priority		Pennant Hills Tov	vn Centre Parking	Outside Pennant Hills Town Centre Parking	
arking		On-street	Off-street	On-street	Off-street
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, Facility user
		Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium-stay	Residents	Park and Ride
		Public transport and taxis	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up
		Drop-off/pick-up	Cyclists	Disability permit holders	Short to medium-stay
	•	Short to medium-stay	Motorcycle/scooter	Loading	Residents,
		Cyclists	Loading	Long-stay visitors, commuters and workers	Motorcycle/scooter
			Car share	Drop-off/pick-up & motorcycle/ scooter & cyclists	
	Lowest	Motorcycle/scooter	long-stay workers, commuter & residents	Lay-over zones	Disability permit holders & loading & cyclists
	Not allowed	Long-stay/commuter	Public transport		Public transport
in this zone	Residents				
	also be used to a	assist in enforcement inc			surveillance which will
rease the time tak incil lobby the Nev s Town Centre du	also be used to a ken to issue fines w South Wales S ring weekdays an	assist in enforcement inc , and, in return, increase tate Government to pro nd Pennant Hills Park or	e compliance of parking vide more convenient an n weekends to alleviate	restrictions.  nd frequent public trans the high demand for pa	port services to Pennan rking.
rease the time tak incil lobby the Nei s Town Centre dui incil communicate	also be used to a ken to issue fines w South Wales S ring weekdays an e to business own	assist in enforcement inc , and, in return, increase tate Government to pro	e compliance of parking vide more convenient an in weekends to alleviate town centre to encoura	restrictions.  nd frequent public trans the high demand for pa	port services to Pennan rking.
rease the time take uncil lobby the New or Town Centre dur uncil communicate king bays required	also be used to a ken to issue fines w South Wales S ring weekdays an e to business own d to service dema	assist in enforcement inc , and, in return, increase state Government to pro- nd Pennant Hills Park or ners in the Pennant Hills	e compliance of parking vide more convenient an in weekends to alleviate town centre to encoura cantly.	restrictions.  Ind frequent public trans the high demand for pa  Ige efficient sharing of b	port services to Pennan rking.
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encourage higher turnover and improved compliance in the short stay bays.

Investigate pay parking in the Pennant Hills Market Place 2P car park. As the Market Place Car Park is privately owned this would need	
to be coordinated and agreed to with the landowner.	
Pay parking be implemented from Monday to Saturday, with Saturday rates to be less than the weekday rates. This can be reviewed regularly, to allow adjustments to the pay parking times to be managed and encourage required turnover.	
Revenue generated from pay parking should be written into policy to be exclusively used for pay parking, maintenance and upgrade of parking equipment and facilities and further pedestrian and cyclist facilities within Pennant Hills town centre and Pennant Hills Park.	
Install further parking supply into the perimeter and throughout the Pennant Hills Park for use by shuttle bus to the town centre during weekdays and to prevent parking overflow on the weekends.	N
Long-stay parking should be located at the outside edge of the centre so as not to compromise access and maximise use of space and activity within the centre.	
Install consistent parking wayfinding signage and ensure the location and size of the signs is clear. The signs should provide details such as medium stay (P Medium) on the majority of streets in the town centre including the off-street Council operated Pennant Hills Market Place car park. These should be located before key decision making intersections such as Stevens Street and Yarrara Road, Ramsay Road and Rosemount Avenue and Hampden Road and The Crescent.	N
The presence of cyclists is communicated to drivers along Pennant Hills Road, Yarrara Road and Stevens Street. This will include the installation of appropriate warning signs and pavement markings. Improving the cycling environment will encourage cyclists to travel to Pennant Hills Town Centre and Pennant Hills Park.	N
Install quality end-of-trip bicycle facilities within Wollundry Park, accessible from Yarrara Road and Warne Street.	N
A bike sharing scheme is investigated in consultation with the local community. A trial with limited bicycles located could be undertaken near the Pennant Hills train station and Pennant Hills Park. Any bike sharing scheme should also be complemented with improved cycle infrastructure including safe off-street share paths.	D
Install quality end of trip bicycle facilities at Pennant Hills Park to encourage cyclists to ride to Pennant Hills Park on the weekends for sporting activities.	D
Review the extent of parking restrictions in the Pennant Hills town centre and if required include Stevens Street, Rosemount Avenue, Weemala Road, Charlotte Lane and Charlotte Road.	D
Council to develop a special event parking strategy for events held at Pennant Hills Park including measures in place to manage the impact of special event increased parking demand.	D
Council lobby the New South Wales State Government to investigate short stay parking outside of peak periods on Pennant Hills Road following the opening of North Connex.	D

# 2.11 THORNLEIGH TOWN CENTRE

Figure 2.11 Thornleigh Town Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 2,265 parking bays located within the study area. Of these, 10% are time restricted and 90% unrestricted.</li> <li>42% of parking supply is on-street, while 58% is off-street.</li> <li>Peak occupancy on-street is 52% on a Thursday at 10 am, and, 31% on a Saturday with peak demand occurring at 1 pm.</li> <li>Peak occupancy off-street 88% on Thursday 11 am and 68% on a Saturday with peak demand occurring at 12 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 1.3 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 2.3 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 1.4 hours for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%: <ul> <li>The Esplanade</li> <li>Commuter Car Park (Level 1 – 5)</li> <li>Woolworths Car Park</li> </ul> </li> <li>65% of parkers' trip origins in Thornleigh were located within the Hornsby LGA with 35% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>There is limited council owned off-street parking supply that is provided in the Town Centre, especially on the Eastern side of Thornleigh station, with the Thornleigh Train Station car park operating at full capacity for the majority of the day throughout the week.</li> <li>Parking demands differ throughout the town centre during different time periods due to competing demands such as commuters, shoppers, and staff of businesses in the town centre.</li> <li>Thornleigh community centre carpark is underutilised during the weekday peak hours.</li> <li>Introduction of pay parking will benefit all stakeholders.</li> </ul>

erarchy of		R	ecommendations		
rking		Thornleigh Tow	n Centre Parking		igh Town Centre king
		On-street	Off-street	On-street	Off-street
Highest	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, Facility user
	Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium-stay		Park and Ride
	V	Public transport and taxis	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up
		Drop-off/pick-up	Cyclists	Disability permit holders	Short to medium-stay
		Short to medium-stay	Motorcycle/scooter	Loading	Residents,
		Cyclists	Loading	Long-stay workers, commuters and residents	Motorcycle/scooter
			Car share	Drop-off/pick-up & motorcycle/ scooter & cyclists	
	Lowest	Motorcycle/scooter	long-stay workers, commuter & residents	Lay-over zones	Disability permit holders & loading & cyclists
	Not allowed in this zone	Long-stay/commuter Residents	Public transport		Public transport
		st in enforcement included, in return, increase o			surveillance which will
rease the time tak	ken to issue fines, an	d, in return, increase of	compliance of parking refficient sharing of bay	restrictions. s on-site. This allows t	he number of parking bays
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D

### Recommendations

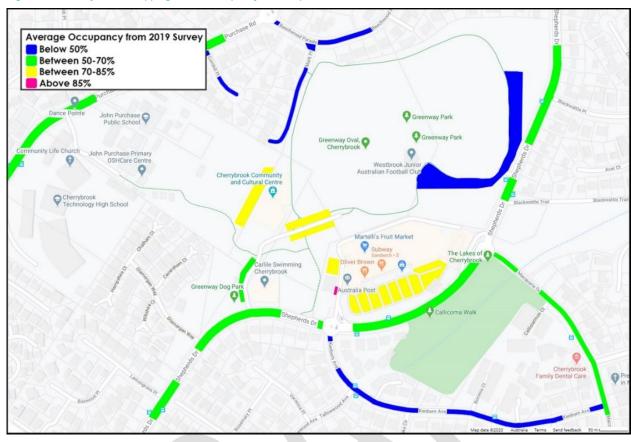
the administration of the monies from pay parking, maintenance and upgrade of parking equipment and facilities and further pedestrian and cyclist facilities within Thornleigh town centre.

Review the parking restrictions in the Thornleigh Town Centre and if required extend them to Wood Street, Thornleigh Street, Lovett Street, Tillock Street and Janet Avenue.



# 2.12 CHERRYBROOK SHOPPING CENTRE PRECINCT

Figure 2.12 Cherrybrook Shopping Centre occupancy heat map



Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 2,973 parking bays located within the study area. Of these, 20% are time restricted and 80% unrestricted.</li> <li>63% of parking supply is on-street, while 37% is off-street.</li> <li>Peak occupancy on-street is 48% on a Thursday at 9 am, and, 25% on a Saturday with peak demand occurring at 4 pm.</li> <li>Peak occupancy off-street is 100% on a Thursday 11 am and 94% on a Saturday with peak demand occurring at 2 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 1 car during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1.1 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 1.5 hours for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%:</li> <li>Shepherds Drive</li> <li>Kenburn Avenue – from Tallowood Avenue to Shepherds Drive</li> <li>Purchase Road</li> <li>Tennyson Close – from Purchase Road to Hallam Way</li> <li>Kindalin Early Childhood</li> <li>Carlile Swimming Centre</li> <li>Forest Glen</li> <li>Cherrybrook Community and Cultural Centre – near John Purchase Oval</li> <li>Cherrybrook Shopping Villa Basement.</li> <li>73% of parkers' trip origins in Cherrybrook were located within the Hornsby LGA with 27% in other surrounding LGA's'.</li> </ul>
SWOT Analysis	<ul> <li>Underutilisation of Greenway Park car parking during the week, but high demand during the weekend, resulting in the overflow into surrounding streets. Council needs to find some land within or on the perimeter of Greenway Park for additional parking within the town centre to alleviate the high weekend demand.</li> <li>Limited parking controls in and around the town centre.</li> </ul>

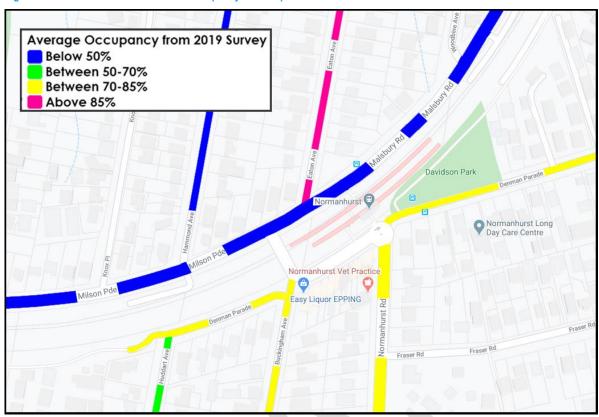
Hierarchy of Parking		Rec	ommendations			
raikilly	Duionity	Cherrybrook Shop		Outside Cherrybrook		
	Priority	Precinct Par On-street	Off-street	Precinct P On-street	Off-street	
Highest	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Long-stay/ commuter, facility user	
	Public transport and taxis	Public transport	Residents	Park and Ride		
		Drop-off/pick-up	long- stay/commuter	Short to medium-stay	Short to medium-stay	
		Loading	Drop-off/pick-up	Disability permit holders	Drop-off/pick-up	
		Short to medium-stay	Loading	Loading	Residents,	
	V	Cyclists	Motorcycle/scooter cyclists	Long-stay visitors workers and commuters	Motorcycle/scooter	U
			Car share			
	Lowest	Motorcycle/scooter	Short to medium- stay	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders & loading & cyclists	
	Not allowed	ong-stay visitors, workers	Residents		Public transport	
	in this zone	Residents				
	South Wales State to reduce the	ate Government to provide number of long stay parkin		nd frequent public transpor	t services to Cherrybrook	U
	•	rattle Trail (northern entry) a	and Kenburn Avenu	ue		N
is long stay (P Long) in	Greenway Parl	nage and ensure the locati car park on weekdays and	d weekends. These		ould provide details such	
Orive.	o be installed on			cock Drive and Shepherds	key decision making	N
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Drive.  These signs should also Construct more parking be used as long stay pa Long-stay parking shoul activity within the centre The presence of cyclists Purchase Road signs at the cycling environment Install quality end of trip cycling.  Provide designated ped	supply on the purking in the weekld be located at where short are is is communicated in the marking. Will encourage facilities for cyclestrian refuge is	entry to Greenway Park ca erimeter or within Greenwa ekdays. This will remove lor the outside edge of the cer and medium stay parking is in ed to drivers along Shephe This will include the installa cyclists to travel to Cherryb	ar park.  y Park car park for a stay parkers from the so as not to con high demand.  rds Drive, New Line ation of appropriate rook.  next to the bus stoes and Beechwood Parkers and stay parkers.	the high parking demand on parking in the residential empromise access and max e Road and Hancock Road warning signs and pavem up to allow modal shift from arade to encourage pedest	cey decision making Drive and Macquarie on the weekend and to streets. Imise use of space and to complement the ent marking. Improving	N N N
Drive. These signs should also Construct more parking be used as long stay pa Long-stay parking shoul activity within the centre The presence of cyclists Purchase Road signs are the cycling environment Install quality end of trip cycling. Provide designated ped Greenway Park. This wi Pedestrian and cycle ac Shopping Centre, the Co	supply on the purking in the week ld be located at where short are is is communicated in the marking. It will encourage if acilities for cyclestrian refuge is ill improve connecess to and from arlile Swimming	entry to Greenway Park ca erimeter or within Greenwa ekdays. This will remove lor the outside edge of the cer id medium stay parking is in ed to drivers along Shephe This will include the installa- cyclists to travel to Cherryb slists within Greenway Park	ar park.  y Park car park for a stay parkers from the so as not to continue to the solution of appropriate rook.  next to the bus stown and Beechwood Parkers and the surrour ultural Centre should be stown as the surrour ultural Centre should be stown as the surrour s	the high parking demand on parking in the residential impromise access and max are Road and Hancock Road a warning signs and pavem up to allow modal shift from arade to encourage pedest trian safety.	on the weekend and to streets. Imise use of space and to complement the ent marking. Improving private vehicle use to the Cherrybrook Village to improving the	N N

Council to develop a special event parking strategy for Greenway Park and put measures in place to manage the impact of special event increased parking demand.



## 2.13 NORMANHURST TOWN CENTRE

Figure 2.13 Normanhurst Town Centre occupancy heat map

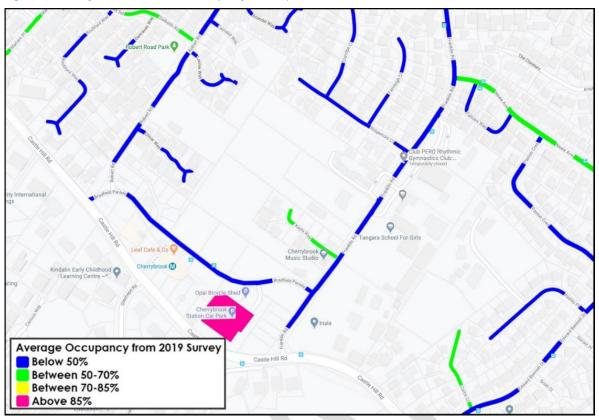


Description of Information or Data	Findings
Utilisation Surveys	<ul> <li>There are 2,973 parking bays located within the study area. Of these, 20% are time restricted and 80% unrestricted.</li> <li>There are 659 parking bays located within the study area. Of these, 6% are time restricted and 94% unrestricted.</li> <li>100% of parking supply is on-street parking.</li> <li>Peak occupancy on-street is 56% on a Thursday at 12 pm, and, 23% on a Saturday with peak demand occurring at 2 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 0.6 car during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 2 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 0.9 hour for on-street parking.</li> <li>61% of parkers' trip origins in Normanhurst were located within the Hornsby LGA with 39% in other surrounding LGA's'.</li> <li>Commuter parking has spilled onto residential areas as seem in figure 3-64 in Part C.</li> </ul>
SWOT Analysis	<ul> <li>There is very little Council owned off-street parking supply in the town centre, with streets in and around the town centre with no controlled parking, and no on-street parking bays for persons with a disability.</li> <li>Commuter parking overflows into residential streets.</li> </ul>

		Re	ecommendations		
Hierarchy of Parking	Priority	Normanhurst Town Centre Parking		Outside Normanhurst Town Centre Parking	
ŭ		On-street	Off-street	On-street	Off-street
	Highest	Disability permit holder (where appropriate off-street parking cannot be provided)	Disability permit holder	Public transport	Long-stay/ commuter, Facility user
			Special service vehicle	Special service vehicle	Special service vehicles
		Loading	Short to medium-stay	Residents	Short to medium-stay
		Public transport and taxis	Drop-off/pick-up	Short to medium-stay	Drop-off/pick-up
		Drop-off/pick-up	Loading	Disability permit holder	Park and Ride
		Short to medium-stay	Motorcycle/scooter	Loading	Residents,
		Motorcycle/scooter & cyclists	Cyclists	Long-stay/ commuter	Motorcycle/scooter
			Car share		
	Lowest	Long-stay workers and commuter	long-stay workers commuter & residents	Drop-off/pick-up & motorcycle/ scooter & cyclists	Disability permit holders & loading & cyclists
	Not allowed in this zone	Residents	Public transport		Public transport
ew technology can a ecrease the time take ouncil to communica	hurst Road.  Iso be used to assise to issue fines, are to business owners the bays available.	st in enforcement included, in return, increase colors in the town centre the in Denman Parade, w		nent devices and LPR setrictions, particularly a	surveillance which will
			armanhurat Astivity Con	tuo.	
ne-hour parking (1P)	is to be implement from Buckingham	ted on: Avenue to the eastern s	ormanhurst Activity Cen	uc.	
Buckingham Ave	enue	arade to Fraser Road.			
					ort services to Normanhurs I for long stay parking in the
stallation of appropri ormanhurst.	ate warning signs a	and pavement marking.		environment will encour	age cyclists to travel to
stall quality and of tr	ip bicycle facilities	on the perimeter of Dav	ridson Park off Denman	Parade to encourage	commuters and town centre
		support sustainable tra		J	

# 2.14 CHERRYBROOK METRO PRECINCT

Figure 2.14 Cherrybrook Metro Precinct occupancy heat map

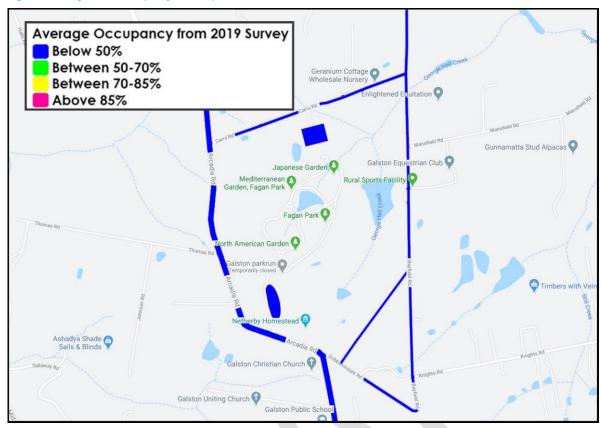


Description of Information or Data	Findings				
Utilisation Surveys	<ul> <li>There are 1,703 parking bays located within the study area. Of these, 21% are time restricted and 69% unrestricted.</li> <li>66% of parking supply is on-street, while 34% is off-street.</li> <li>Peak occupancy on-street is 35% on a Thursday at 8 am, and, 16% on a Saturday with peak demand occurring at 2 pm.</li> <li>Peak occupancy off-street is 98% on a Thursday from 8 am to 2 pm and 61% on a Saturday with peak demand occurring at 2 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 0.6 car during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1 car during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 0.7 hour for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%: <ul> <li>Ashford Road</li> <li>Clifton Place - Ashford Road end</li> <li>Country Drive - from Treetops Road to John Road.</li> </ul> </li> <li>79% of parkers' trip origins in the Cherrybrook Metro were located within the Hornsby LGA with 21% in other surrounding LGA's'.</li> </ul>				
SWOT Analysis	<ul> <li>There are plenty of opportunities for commuters to use different modes of travel, with the provision of undercover bicycle parking, kiss and drop areas, bus stations on Bradfield and plenty of pedestrian crossings around the area.</li> <li>The Cherrybrook Station car park was supposed to be constructed with 800 bays, but only 400 bays are provided, resulting in commuter overspill in surrounding areas.</li> <li>Without effective parking management in this area with high demand for commuter parking and limited free supply, there will continue to be parking overspill.</li> </ul>				

			Recommendations		
ierarchy of arking	Priority	Cherrybrook Metro Precinct Parking		Outside Cherrybrook Metro Precinct Parking	
J		On-street	Off-street	On-street	Off-street
	Highest	Disability permit holders (where appropriate off-street parking cannot be provided)	Disability permit holders	Public transport	Residents,
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles
		Loading	long-stay/commuter & Park and Ride	Residents	Short to medium-stay
		oublic transport and taxis	Cyclists	Short to medium-stay	Drop-off/pick-up
		Drop-off/pick-up	Motorcycle/scooter	Disability permit holders	Motorcycle/scooter
	<b>V</b>	Cyclists	Short to medium-stay	Loading	Disability permit holders & loading & cyclists
		Motorcycle/scooter	Car share	Long-stay visitors, commuters, and workers Drop-off/pick-up &	
				motorcycle/ scooter & cyclists	
	Lowest			Lay-over zones	
	Not allowed in this	Long-stay visitors, commuters and workers Short to medium-stay	Public transport		Public transport
	zone	Residents			
rease the time t	aken to issue fi	to assist in enforcement ir ines, and, in return, increa es State Government to pr	se compliance of parking	restrictions.	
of the promised	l extra 400 parl	king bays that were not co	nstructed.	•	•
County Drive.	This will include	inicated to drivers along B the installation of appropi Cherrybrook Metro where	riate warning signs and p	avement marking. Improv	Robert Road, John Road ring the cycling environment
Robert Road John Road fro	from Bradfield om Robert Roa I from Castle H	plemented on the following Parade to John Road d to Franklin Road lill Road to John Road adfield Parade, Castle Hill			ad.
All the roads like sharing sche	ok Metro station	ated in consultation with th n. Any bike sharing schem			ated could be undertaken cle infrastructure including
All the roads like sharing schear the Cherrybrode off-street share view the parking	ok Metro station e paths. restrictions im		e should also be comple	mented with improved cylets showing good turnove	cle infrastructure including

## 2.15 FAGAN PARK

Figure 2.15 Fagan Park occupancy heat map

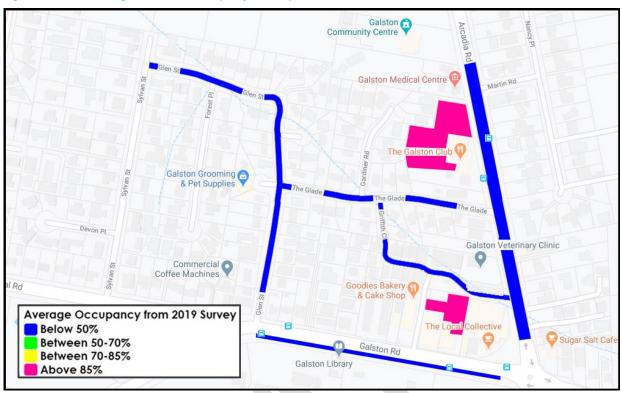


Description of Information or Data	Findings				
Utilisation Surveys	<ul> <li>There are 942 parking bays located within the study area. Of these, 100% are unrestricted parking.</li> <li>78% of parking supply is on-street, while 22% is off-street.</li> <li>Peak occupancy on-street is 1% on a Thursday from 12 pm to 3 pm, and, 3% on a Sunday with peak demand occurring from 12 pm to 4 pm. It should be noted that occupancy levels for this area vary depending on the day or period e.g. public holidays.</li> <li>Peak occupancy off-street is 6% on a Thursday from 2 pm to 4 pm and 23% on a Sunday with peak demand occurring at 1 pm.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 0 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Sunday is 0.1 hours for on-street parking.</li> <li>66% of parkers' trip origins in Fagan Park were located within the Hornsby LGA with 34 % in other surrounding LGA's'.</li> </ul>				
SWOT Analysis	<ul> <li>All off-street parking in Fagan Park is pay and display parking at a cost of \$6 per day, with a \$41 annual parking permit.</li> <li>The parking within Fagan Park is underutilised during the weekdays as shown in Figure 3-75, with the Carrs Road car park being underutilised throughout the week.</li> <li>Advertising the existing \$41 annual parking permit to residents will increase revenue and encourage more occupancy of the car park during the week.</li> <li>Without effective enforcement there will be limited compliance for weekday parking at Fagan Park.</li> </ul>				

		Recommendatio	ns		
Hierarchy of Parking	Priority	Fagan P	ark Parking		
		On-street	Off-street	-	
	Highest	Public Transport	Disability permit holders	-	
			Special service vehicles	-	
			Short to medium-stay	-	
			long-stay workers, commuter & residents	-	
			Park and reserves visitors		U
			Cyclists	-	J
			Motorcycle/scooter	-	
	Lowest		Loading, Drop-off/pick-up	-	
	Not allowed in this zone	All other parking types	Public transport	-	
	_				
			nforcement devices and LPR surveilla		
Fagan Park has high occup		eturn, increase compliance of pa	rking restrictions, particularly on the w	eekends when	U
Advertise the existing Faga car park during the week.	ın Park \$41 annual pa	arking permit to residents to incr	ease revenue and encourage increase	ed occupancy of the	N
Install wayfinding guidance Fagan Park.	signs on Arcadia Ro	ad and Carrs Road from both di	rections indicating long stay parking is	available within	N
			Road, Gribbenmount Road and Arcac proving the cycling environment will e		N
these alternate modes of tra	ansport. Better pedes		ark to encourage travel to and from Fa outes and quality end-of-trip bicycle fa		D

## 2.16 GALSTON VILLAGE TOWN CENTRE

Figure 2.16 Galston Village Town Centre occupancy heat map

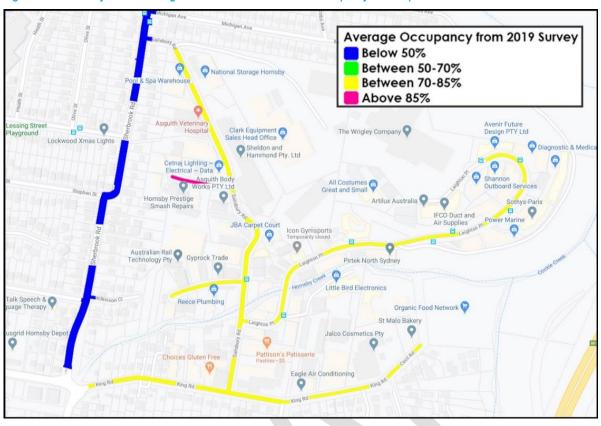


Description of Information or Data	on or Findings				
Utilisation Surveys	<ul> <li>There are 485 parking bays located within the study area. Of these, 24% are time restricted and 76% unrestricted.</li> <li>50% of parking supply is on-street, while 50% is off-street.</li> <li>Peak occupancy on-street is 74% on a Thursday at 12 pm, and, 65% on a Saturday with peak demand occurring at 11 am.</li> <li>Peak occupancy off-street is 81% on a Thursday from 10 am to 12 pm and 52% on a Saturday with peak demand occurring at 10 am and between 12 pm to 2 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 1.2 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 1.6 cars during the survey on Thursday.</li> <li>The average length of stay on-street on a Saturday is 1.4 hour for on-street parking.</li> <li>68% of parkers' trip origins in Galston were located within the Hornsby LGA with 32% in other surrounding LGA's'.</li> </ul>				
SWOT Analysis	<ul> <li>Turnover of the 30-minute 90-degree parking outside the shopping complex as seen in Figure 3-82 in Part C requires effective enforcement.</li> <li>The on-street and off-street parking supply around the Galston town centre is underutilised throughout the week.</li> </ul>				

		Recomm	nendations			
Hierarchy of Parking	Priority	Galston Village To	wn Centre Parking		illage Town Centre	
		On-street	Off-street	On-street	Off-street	
	Highest	Public transport and taxis	Disability permit holders	Public transport	Residents	
		Special service vehicles	Special service vehicles	Special service vehicles	Special service vehicles	
		Loading	Short to medium- stay	Residents	Short to medium- stay	
		Drop-off/pick-up	Drop-off/pick-up	Short to medium- stay	Drop-off/pick-up	
		Short to medium- stay	Loading	Disability permit holders	Disability permit holders	
		Motorcycle/scooter & cyclists	Motorcycle/scooter & cyclists	Loading	Motorcycle/scooter	
	<b>V</b>	Disability permit holders (where appropriate off-street parking has been provided)		Long-stay visitors, commuter	loading	U
	Lowest	Long-stay workers, commuter & Residents		Drop-off/pick-up & motorcycle/ scooter & cyclists	cyclists	
	Not allowed in this zone		Public transport		Public transport	
			long-stay/commuter & residents			
New technology can also be decrease the time taken to					eillance which will	
Install a pedestrian refuge Road with the Galston Villa			Close to provide pede	estrian connectivity fro	om the east of Arcadia	U
Two parking time restriction	ns be implemented o	n-street in the Galston	Village Centre such a	s a 1P and 4P parking	time restriction.	N
Install consistent parking was medium stay (P Medium such as Galston Road and	n) in Galston Shoppir					N
Install share the road cycle	e signs and bicycle lir	ne marking along with b	icycle parking signs a	t Griffith Close.		
The presence of cyclists is warning signs and paveme cycling environment will er	ent markings. Include	bicycle parking signs a	t the intersection of A			N
Council lobby the New Sou Village to reduce the need			e convenient and freq	uent public transport s	services to Galston	D

## 2.17 SALISBURY ROAD AND LEIGHTON PLACE INDUSTRIAL PRECINCT

Figure 2.17 Salisbury Road and Leighton Place Industrial Precinct occupancy heat map



Description of Information or Data	Findings			
Utilisation Surveys	<ul> <li>There are 656 parking bays located within the study area. Of these, 2% are time restricted and 98% unrestricted.</li> <li>100% of parking supply is on-street.</li> <li>Peak occupancy on-street is 75% on a Thursday from 11 am to 1 pm.</li> <li>The time-restricted areas of on-street parking generate an average turnover of 2.2 cars during the survey on Thursday.</li> <li>The unrestricted areas of on-street parking generate an average turnover of 3.1 car during the survey on Thursday.</li> <li>The average length of stay on-street on a Thursday is 2.6 hours for on-street parking.</li> <li>The following road segments yielded occupancy rates of higher than 85%: <ul> <li>King Road</li> <li>Leighton Place</li> <li>Brennan Close</li> <li>Kelray Place – Salisbury Road end</li> <li>Salisbury Road</li> <li>Sherbrook Road.</li> </ul> </li> <li>70% of parkers' trip origins in the Salisbury Road and Leighton Place Industrial area were located within the Hornsby LGA with 30% in other surrounding LGA's'.</li> </ul>			
SWOT Analysis	<ul> <li>Staff and employees park on-street despite the businesses in the industrial estate having a reasonable supply of off-street parking, resulting in off-street parking being underutilised and on-street parking to be at full occupancy for most weekdays as seen in Figure 3-84 in Part C.</li> <li>Council should encourage business owners to provide parking on-site for their staff and remove any stock or items that may prohibit access to development approved parking on-site.</li> <li>Without removal of the current occupancy of employees on-street, the businesses in the Salisbury Road and Leighton Place Industrial Precinct will experience lack of customers as there is a perception that there are no free parking spaces available.</li> </ul>			

		Recommendations		
Hierarchy of Parking	Priority	Salisbury Road and Le	ighton Place Parking	
raikiliy		On-street	Off-street	-
	Highest	Special service vehicles	Disability permit holders	-
		Public transport and Taxis	Special service vehicles	-
		Drop-off/pick-up	Loading	_
		Long-stay/commuter	Short to medium-stay	-
		Short to medium-stay	Motorcycle/scooter & cyclist	_
		Disability permit holders (where appropriate off-street parking has been provided)	long-stay workers, commuters	
	Lowest			-
	Not allowed in this zone	Motorcycle/scooter & cyclists & loading	Public transport	-
	in this zone	Residents	Residents	_
evelopment approve usinesses of their of ouncil lobby the Nev	ed off-street parking f-street parking bays	the industrial estate the need to ensure of spaces are to be utilised for parking not signar and the second control of the second co	torage. Additionally, the efficient sharing needed for customers/clients.	g between
		an footpaths on the verge in strategic loca road cycle signs and bicycle line marking		
proving the cycling	environment will en	courage cyclists to commute to work in the	e industrial estate.	
eview the 6am-9am art and end of work		zone times and extend if necessary to acc	ommodate more bus services at times	suited to the
		mplement parking time restrictions on-stre the industrial estate. Time restricted park		